



BEXAR COUNTY

**PLANNING & RESOURCE
MANAGEMENT**

FY 2009-10

Proposed Budget

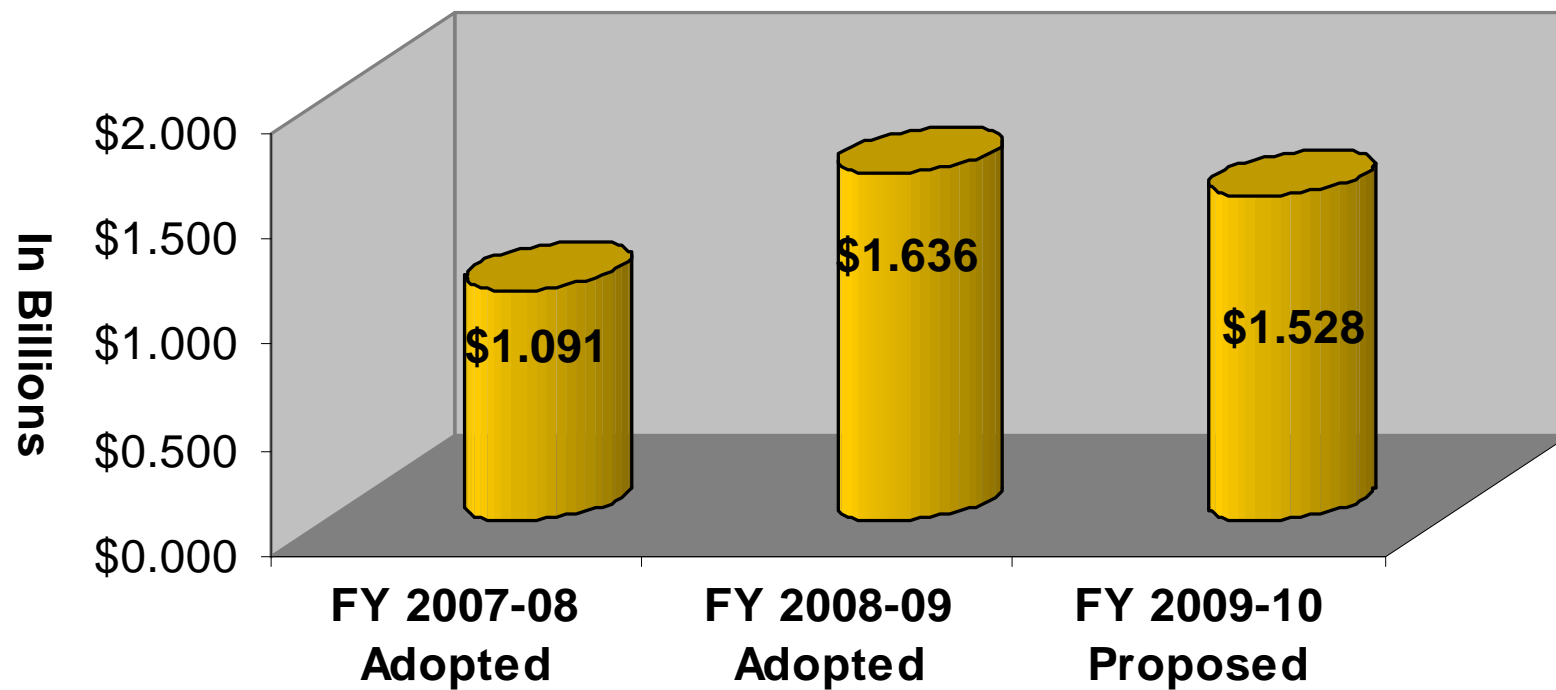
David L. Smith
Executive Director/Budget Officer

August 27, 2009



FY 2009-10 Budget Profile

All Funds





All Funds Summary

- **FY 2009-10 Proposed Budget**

All Funds	\$1.528 Billion
▪ Operating Expenditures	\$413 Million
▪ Roads, Flood & Capital	\$816 Million
▪ Debt Service	\$75 Million
▪ Reserves/Contingencies	\$224 Million

- **FY 2008-09 Adopted = \$1.63 Billion**



Tax Base Changes

- **Adjusted Tax Base of \$90,395,011,585**
 - **New Construction:**
 - Residential: \$1.9 B
 - Commercial: \$1.2 B
 - **\$2.5 B still under appeal**
(Auditor Certified 20% loss rate)
 - **Largely offset by a loss of \$2.4B in tax base, a lower estimated collection rate, and a higher certified loss rate.**

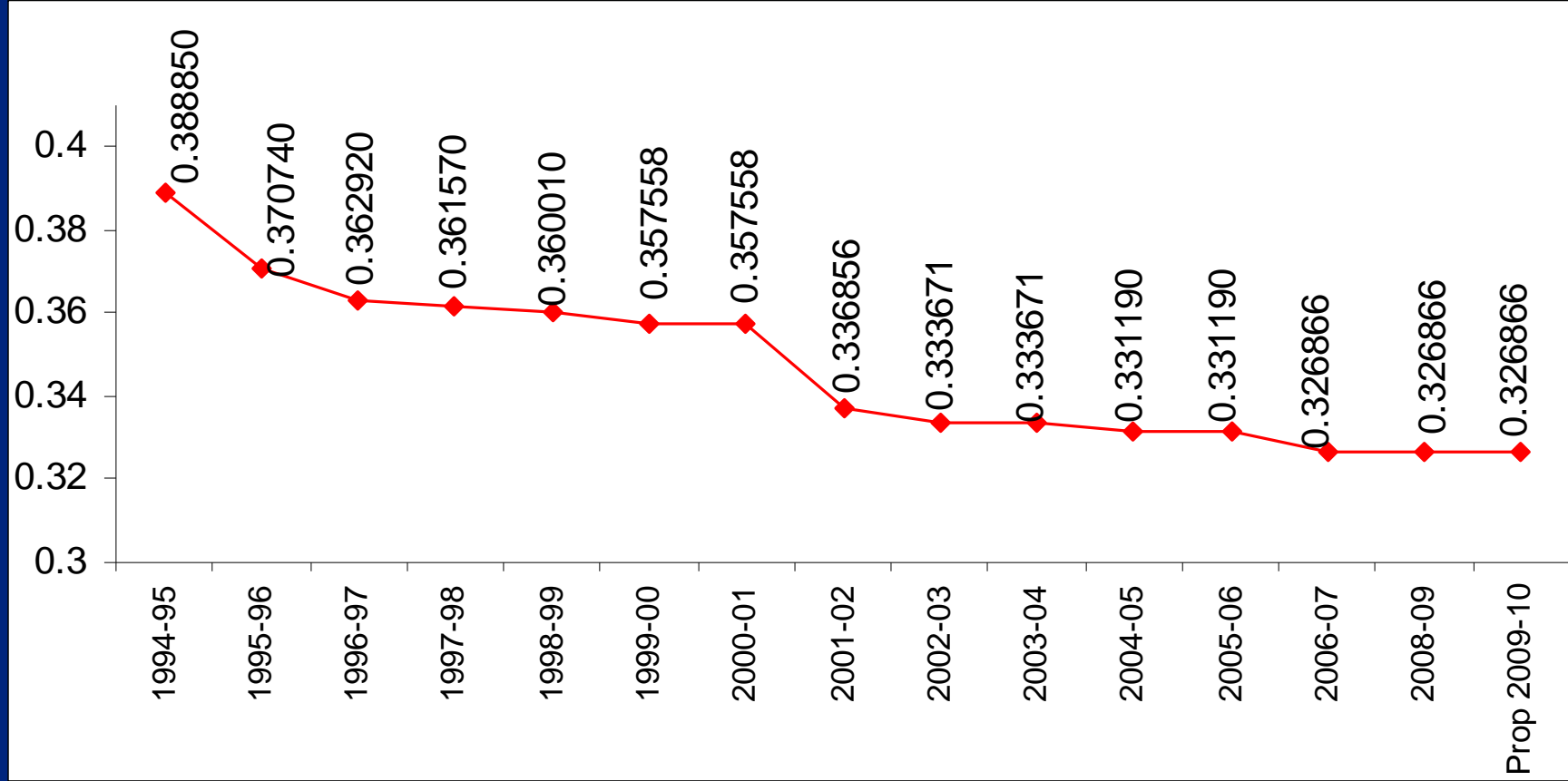


Proposed Tax Rate

- **Tax Rates**
 - **Current: .326866**
 - **Proposed: .326866**
- **Calculated at:**
 - **.250920 General Fund (M & O)**
 - **.045267 General Fund (Debt Service)**
 - **.008678 Flood Control (M & O)**
 - **.022001 Flood Control (Debt Service)**
 - **.326866 Total Bexar County Tax Rate**



Tax Rate Trend





Projected Revenues

General Fund

- **Carry Forward Balance** **\$48,726,766**
- **Property Tax (0.8% above FY 2008-09)** **\$239,174,000**
- **All other General Fund Sources** **\$81,559,765**
- **Ad Valorem Debt Service** **\$43,284,720**

Flood Control

- **Ad Valorem Debt Service** **\$20,369,280**
- **Ad Valorem M & O** **\$8,191,000**



Budget Balancing Strategies

FY 2009-10 Proposed Budget



FY 2009-10 Target v Proposed

FY 2008-09	March Estimate	Current Estimate
Beginning Balance	\$51,490,183	\$51,490,183
Revenues	\$313,235,238	\$319,635,789
Available Funds	\$364,725,421	\$371,125,972
Expenditure Estimates	\$321,899,354	\$322,399,202
Appropriated Fund Balance	\$42,826,067	\$48,726,770

Therefore, Additional \$5.9M One-time Money.



FY 2009-10 Target v Proposed

- **FY 2008-09 Auditor projects \$5.9M in one-time money that rolls to FY 2009-10**
 - **\$3.5M budgeted in FY 2009-10 including:**
 - **Contingency Stabilization**
 - **Technology**
 - **Non-Departmental one-time expenses**
 - **Remainder in FY 2009-10 Fund Balance**



FY 2009-10 Target v Proposed

FY 2009-10	Original Target	Proposed Budget
Beginning Balance	\$42,826,067	\$48,726,770
Revenues	\$315,334,766	\$320,733,765
Available Funds	\$358,160,833	\$369,460,535
Expenditure Estimates	\$317,075,314	\$325,228,373
Appropriated Fund Balance	\$41,085,519	\$44,232,162

Therefore, Additional \$5.4M in Recurring Revenue.



FY 2009-10 Target v Proposed

- **In August 2009 the Auditor projected an additional \$5.4M recurring revenue for FY 2009-10 greater than the March 2009 Revenue projection.**
- **The March plan anticipated \$5.5M more in departmental expenditure reductions than is proposed.**
- **The March plan did NOT anticipate \$2M in un-planned expenditures.**



Mid-Year Actions

- **In January 2009, Commissioners Court directed staff to enact immediate proactive budget balancing strategies to reduce expenditures without impacting the delivery of core County services and without requiring an increase in the tax rate for the next fiscal year by:**
 - **Developing expenditure targets**
 - **Enacting a hiring freeze County-wide**
 - **Implementing a salary freeze on all employees earning over \$100,000**
 - **Applying a freeze on all “out of cycle” and midyear budget additions**
 - **County managers explored other cost cutting measures**



FY 2009-10 Strategy

The FY 2009-10 Proposed Budget reflects a second round of targeted reductions and revenue enhancements to be made to bring recurring expenditures in line with the County's recurring reduced revenues.



Budget Balancing Strategies

FY 2008-09	
Expenditure Reduction Goal	(\$9,500,000)
Departments Identified Cuts	\$4,000,000
Un-planned Expenditures	(\$2,000,000)
FY 2008-09 Ending	(\$7,500,000)
FY 2009-10	(\$7,500,000)
Expenditure Reduction Goal	(\$9,500,000)
Out of County Inmates	(\$4,000,000)
FY 2009-10 Needed	(\$21,000,000)



Budget Balancing Strategies

Recurring Revenue Increases	\$	5,400,000
Position Cuts	\$	4,000,000
Positions Freezes	\$	4,500,000
Other Reductions	\$	1,500,000
Civilian Salary Decreases	\$	<u>4,500,000</u>
	\$	19,900,000
Result	\$	(1,100,000)

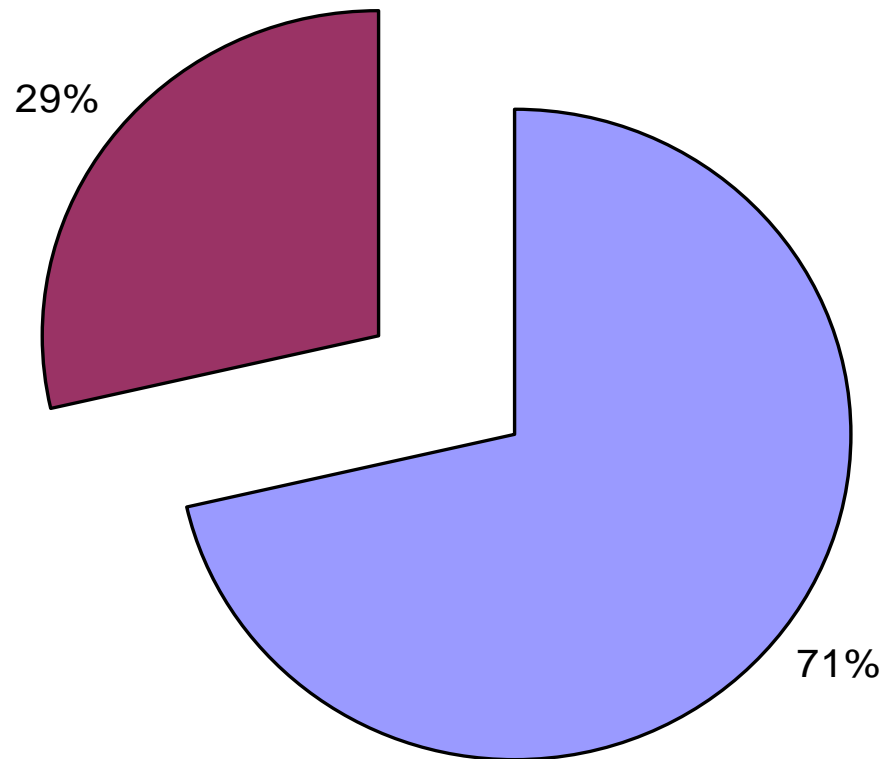


FY 2009-10 Proposed Budget



Personnel Costs

Cost of Personnel in the General Fund



■ Personnel Services ■ All other Appropriations



Program Change

- Salary reductions of **5 percent** for all positions with a base salary of \$50,000 and above.
- Salary reductions of **2 percent** for all positions with a base salary below \$50,000.
- Results in a cost savings of \$4.5 million to the General Fund and \$496,887 to all other funds.



Program Changes

General Fund

- **Total Added Positions: 32**
- **Total Deleted Positions: (77)**
- **Total Frozen Positions: (95)**

Other Funds

- **Total Deleted Positions: (21.5)**

Of the deleted positions 92 are filled.



Judicial Program Changes

Judicial				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Central Magistration	-\$70,240	0.0	2.0	0.0
County Courts at Law	\$0	3.0	0.0	0.0
Civil District Courts	\$5,774	2.0	0.0	0.0
Criminal District Attorney	\$13,276	5.0	5.0	0.0
Criminal District Courts	\$331,609	3.0	1.0	0.0
District Clerk	\$5,202	5.0	5.0	1.0
Juvenile District Courts	\$1,096,856	5.0	0.0	0.0
Probate Courts	-\$104,958	0.0	0.0	0.0
Pre-trial Services	-\$208,675	1.0	0.0	5.0
Dispute Resolution Fund	-\$17,666	0.0	0.0	0.5
Courthouse Security Fund	-\$550,357	0.0	0.0	21.0
Law Library Fund	\$119,024	3.0	0.0	0.0
Total	\$619,845	27.0	13.0	27.5



Public Safety Program Changes

Public Safety				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Sheriff LE	-\$2,385,540	3.0	18.0	35.0
Constables	\$315,580	5.0	3.0	1.0
Medical Examiner	-\$74,931	0.0	0.0	1.5
Fire Marshal/EOC	-\$28,746	0.0	0.0	0.25
Fire Code Fund	\$28,746	0.25	0.0	0.0
Total	-\$2,144,891	8.25	21.0	37.75



Adult Detention Program Changes

Adult Detention				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Sheriff ADC	-\$3,062,603	0.0	38.0	19.0
Total	-\$3,062,603	0.0	38.0	19.0



FY 2009-10 Proposed Uniform Cuts

Perimeter Security	3
Civil Process	13
Asset forfeiture/seizure	1
Off-duty employment and public information officer	2
Home Alarm Registration	1
Detention program support positions (GED & Match Patch)	4
Bailiffs (net)	8



County Public Safety Impact

FY 2009-10 Proposed Budget Does Not Cut:

- Patrol
- Traffic Safety
- Criminal Warrants
- Investigations
- Narcotics
- Street Crimes
- Directed Patrol
- Crime Intelligence



FY 2009-10 Proposed Budget Cuts Duplication of Services

Proposed Cuts

**3 Positions—Courthouse and Justice Center
Perimeter Patrol (Bicycle Patrol)**

13 Positions—Civil Process Servers

**The four Bexar County Constables
also provide Civil Process service
for the entire County and private
process servers are also available**



Security Monitor

Sheriff Proposed

Delete all 21 Security Monitor Positions

Impact:

No electronic screening of people or belongings prior to entry to Court buildings

Proposed Budget

Outsource electronic screening to private vendor

Supported by bailiffs assigned to courts that are not in session

Augmented during peak periods by patrol cadets



Court Security

County is Statutorily required 65 Bailiffs

Number currently budgeted is 115 Bailiffs

21 Bailiffs assigned to "Pool"

Proposed Budget deletes 11 "Pool"

3 Bailiffs added for new Courts

Total net Bailiff reduction is 8



Health and Public Welfare Program Changes

Health and Public Welfare				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Community Investment – Admin	-\$37,801	0.0	0.0	0.0
Community Programs	-\$49,239	0.0	0.0	1.0
Agricultural Extension Services	-\$77,258	0.0	0.0	2.0
Parks	-\$181,907	0.0	1.0	3.25
Environmental Services	-\$164,574	0.0	0.0	1.25
Stormwater Mitigation	\$164,574	1.25	0.0	0.0
Total	-\$346,205	1.25	1.0	7.5



Transportation and Infrastructure

Transportation and Infrastructure				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Special Road And Bridge Fund	\$152,167	1.0	0.0	0.0
Farm to Market and Lateral Road Fund	-\$152,167	0.0	0.0	1.0
Total	\$0	1.0	0.0	1.0



Juvenile Welfare Program Changes

Juvenile Welfare				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Child Welfare Board	-\$40,999	0.0	0.0	0.0
Total	-\$40,999	0.0	0.0	0.0



General Government Program Changes

General Government				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Bail Bond Board	-\$12,189	0.0	0.0	0.2
Total	-\$12,189	0.0	0.0	0.2



Internal Business Support Program Changes

Internal Business Support				
	Amount of Program Change	New Positions	Frozen Positions	Deleted Positions
Planning & Resource Management	-\$481,915	0.0	1.0	2.0
Information Services	-\$258,711	0.0	6.5	5.0
Purchasing	-\$100,351	0.0	0.0	2.0
Facilities Maintenance-(Adult Detention Center, Juvenile, and County Buildings)	-\$342,847	0.0	8.0	1.0
Fleet Maintenance	\$96,708	2.0	0.0	0.0
Sheriff Support Services	-\$479,776	0.0	6.0	4.0
Total	-\$1,566,892	2.0	21.5	14.0



Other Agencies

Budget includes \$672,200 in funding for Other Agencies

Other Agencies	Proposed
Alamo Soil and Water Conservation	\$ 3,200
Detention Ministries	\$ 44,000
Project Quest (COPS/METRO)	\$ 170,000
San Antonio Education Foundation	\$ 80,000
San Antonio Sports Foundation	\$ 40,000
Seton Home	\$ 24,000
The Fund	\$ 30,000
The San Antonio Symphony	\$ 40,000
YMCA	\$ 16,000
BioMed S.A.	\$ 100,000



Other Agencies

Other Agencies Continued	Proposed
Free Trade Alliance	\$ 50,000
MLK March	\$ 10,000
San Antonio Technology Accelerator Initiative	\$ 30,000
Solar San Antonio	\$ 25,000
Walzem Road/Windcrest	\$ 10,000

- **Funding also proposed for:**

- **Center for Health Care Services for \$1.2 M**

- **Contribution to Medtronics Economic Development Initiative for \$500,000**



Capital/Technology

FY 2009-10 Proposed Budget



Capital

- **Recommended New projects**
 - Proposed funding in the amount of \$51,299,509 for 7 new capital improvement projects that include:
 - Jail Campus Addition and Renovation Project (\$5,800,000)
 - Restoration and Historic Rehabilitation of double-height 1892 County Courtroom (\$6,350,000)
 - Cadena Reeves new Courtroom Project (\$21,812,000)
 - Bexar County Re-Entry Facility (\$2,500,000)
 - Haven for Hope Capital Improvements (\$1,000,000)
 - Adult Detention Center Air Handler Units Replacement and Air Improvement Project (\$12,392,000)
 - New Justice Center Completion Project (\$1,445,509)



Accelerated Road Projects

- **Proposed Budget recommends a total of \$23,999,106 for Road Projects:**
 - **Heritage Park-Phase II (\$1,550,000)**
 - **Foster Road-Phase II (\$6,351,775)**
 - **Ventura Subdivision-Phases IX and X (\$4,519,000)**
 - **Babcock Road (\$8,578,331)**
 - **\$3,000,000 provides funds to begin construction on a new project for Heritage Park-Phase III.**



Flood Capital

- **Funding continues to be provided for the County's 10-year, \$500 million Bexar Regional Watershed Management program.**
- **County identified a funding strategy to provide \$182 million in County flood control funding to accelerate completion of the San Antonio Mission Reach project.**



Technology Projects

- 1. County Integrated Justice System (CIJS)**
 - Started in 2002
 - Cost is \$23,450,000
 - Interlocal Agreement with COSA finalized
 - COSA and other law enforcement agencies and criminal justice entities were completed

- 2. Financial Management System**
 - Started in FY 2006-07
 - Budget is \$5.1M to 5.9M
 - Vendor Selected and Entering Negotiations



Technology Projects

3. Countywide Cashiering System

- Cost is \$1 Million
- County is negotiating with a private vendor to install, maintain, and manage kiosks to allow offices and departments to accept credit cards

4. Juvenile Case Management System (JCMS)

- Started in July 2005
- Cost is \$3.9 Million
- New system is scheduled to be online by May 2010 and will be used statewide



Technology Projects

- **Commissioner Court Video Upgrade**: This project upgrades the existing Commissioners Court video equipment with a system that will provide high quality media to all users from desktops. \$241,047.
- **Forensic Science Center Network Upgrade**: This project provides for the purchase of a faster Ethernet solution using fiber optic capabilities for the Medical Examiners Office and the Criminal Investigations Laboratory. \$96,463.
- **Dark Fiber Replacement Project – Downtown**: This project provides for the replacement of the existing fiber optic cable in order to support the network needs of Bexar County users of all County facilities including the New Justice Center. \$84,950.



Efficiency & Innovations Project Fund

- Also included in this proposed budget is a newly created fund from non-recurring revenues.
- Funding in the amount of \$5 million is proposed to fund one-time investments in technology innovation that will improve service delivery **AND** reduce recurring operational costs.



Employee Compensation And Benefits

FY 2009-10 Proposed Budget



Policy Changes

- **Suspended Programs**
 - **General Market Adjustments**
 - **Progressive Pay Model**
 - **Hiring Above Minimum**
 - **6 Month Adjustment**
 - **Merit Award Program (MAP)**
- **Adjusted Salary Pay Tables**
 - **All new hires will be brought in at an “adjusted hiring rate” to reflect proposed salary reductions**
 - **Will prevent new hires from being hired at rates above existing staff**



Health Insurance

- **Projected a \$2.35M increase for employees and retirees**
- **Offset by \$1.65M savings from eligibility reviews**
- **Total employee (Non-CBA) and retiree increase = \$700K**
- **Achieves Cost Sharing Goals:**
 - **In 2nd year of plan to restore County /Employee contribution split to 65% (EPO), 75% (High PPO), 80% (Low PPO)**
 - **Non-CBA Employees = 11%-13% premium increase**
 - **Retirees = 15% premium increase**



FY 2009-10 Budget Calendar

FY 2009-10 Proposed Budget



Budget Calendar

Aug 27	Proposed Budget Presentation
Sept 2	•Work Session-Capital and Flood
Sept 8	•Budget Work Session
Sept 10	•Budget Work Session
Sept 14	•Finalization of Proposed Budget
Sept 15	• Public Hearing on Proposed Budget • Adopt Elected Officials Salaries • Adopt Tax Rate and FY 2009-10 Budget



FY 2009-10

Proposed Budget

David L. Smith
Executive Director/Budget Officer

August 27, 2009