

# **ROAD FUNDS**



### Western Heritage Parade

The first cattle drives originated from San Antonio's Spanish Missions. The longhorns we associate with Texas are not native to the state. The Spanish brought several breeds of longhorn cattle in the 17th century that evolved into the breed we know today.<sup>1</sup>



Photo above: by Lisa Krantz, *San Antonio Express-News* 2015.

<sup>1</sup>Huddleston, Scott. May 6, 2015. *Missions' World Heritage bid gets key endorsement*. *San Antonio Express-News*

Photo below: by Kin Man Hui, *San Antonio Express-News* 2015.

**Bexar County, Texas**  
**County Road and Bridge M&O (Fund 207)**  
**Fiscal Year Ending September 30, 2016**

<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>
<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>

<b>AVAILABLE FUNDS</b>
------------------------

**Beginning Balance**

Undesignated Funds	\$19,562,417	\$14,271,414	\$11,733,079
<b>Total Beginning Balance</b>	<b>\$19,562,417</b>	<b>\$14,271,414</b>	<b>\$11,733,079</b>

**Revenue**

Property Taxes	\$553	\$918	\$400
Other Taxes	1,719,617	0	0
Licenses and Permits	113,945	130,720	100,000
Intergovernmental Revenue	314,501	289,561	388,000
Fees on Motor Vehicles	15,195,278	16,159,849	15,520,000
Service Fees	440,470	567,431	350,000
Proceeds from Sales of Assets	56,510	4,257	1,000
Other Revenue	138,766	66,336	48,900
<b>Subtotal</b>	<b>\$17,979,640</b>	<b>\$17,219,072</b>	<b>\$16,408,300</b>
<b>Total Revenues</b>	<b>\$17,979,640</b>	<b>\$17,219,072</b>	<b>\$16,408,300</b>

<b>TOTAL AVAILABLE FUNDS</b>	<b>\$37,542,057</b>	<b>\$31,490,486</b>	<b>\$28,141,379</b>
------------------------------	---------------------	---------------------	---------------------

<b>APPROPRIATIONS</b>
-----------------------

Highways	\$16,909,646	\$17,952,574	\$18,458,039
Capital Expenditures	2,360,997	1,638,752	2,633,532
<b>Subtotal</b>	<b>\$19,270,643</b>	<b>\$19,591,326</b>	<b>\$21,091,571</b>
Interfund Transfers	\$4,000,000	\$166,081	\$300,797

<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$23,270,643</b>	<b>\$19,757,407</b>	<b>\$21,392,368</b>
---------------------------------------	---------------------	---------------------	---------------------

<b>Appropriated Fund Balance</b>	<b>\$14,271,414</b>	<b>\$11,733,079</b>	<b>\$6,749,011</b>
----------------------------------	---------------------	---------------------	--------------------

<b>TOTAL APPROPRIATIONS</b>	<b>\$37,542,057</b>	<b>\$31,490,486</b>	<b>\$28,141,379</b>
-----------------------------	---------------------	---------------------	---------------------

# PUBLIC WORKS - COUNTY ROAD AND BRIDGE M&O FUND

FUND: 207

**Mission:** The mission of the Public Works – Road and Bridge Division is to provide for the safe and efficient movement of people and commerce over County roads and bridges; to assist in improved air and water quality and land development through administering environmental regulations and subdivision development standards; and to efficiently and effectively manage the resources of the Public Works Department.

**Program Description:** During FY 2010-11 the County Road and Bridge Fund was created by consolidating the Farm to Market and Lateral Road Fund (096) and the Special Road and Bridge Fund (280). The two funds were merged due to declining vehicles sales tax revenues that were reallocated to the General Fund per the legislative statute. The County Road and Bridge Fund continues to provide construction and maintenance of County roadways and bridges. It also continues to combine funding for major road improvement projects to be performed by the County, including all operational costs (personnel, operational, supplies, and capital expenditures) related to completing those projects.

Revenue sources for this fund are generated from vehicle registration fees and fees on the sale of motor vehicles and are augmented by funds from the State based on road miles maintained. During the 83<sup>rd</sup> Texas legislative session, state officials approved the option for Commissioners Court to collect an additional \$10 motor vehicle registration fee to be used and collected by the Regional Mobility Authority for long-term transportation projects. The FY 2015-16 Adopted Budget includes the authorization for Bexar County to continue to exercise its option at collecting the fee. Construction and maintenance of the farm to market road system is coordinated with the Texas Department of Transportation and is currently carried out by staff in three Public Works service centers. All operational expenses for the County's Public Works service centers are included in this fund. Also included are costs for plat reviews, subdivision construction plan reviews, traffic engineering, right of way management and acquisition services, construction inspection and monitoring, capital project design review, capital project management, and limited in-house design.

## **Performance Indicators:**

	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
--	------------------------------	--------------------------------	------------------------------

### **Workload Indicators:**

Number of Work Orders for Traffic Maintenance	5,986	6,043	6,100
Number of Work Orders for Road Maintenance	2,804	3,402	4,000
Number of Road Center Lane Miles Maintained	1,254	1,277	1,300
Number of Online Work Requests Received	444	547	650

### **Efficiency Indicators:**

Number of Work Orders Processed per FTE – Road Maintenance	16.49	20.59	23.53
Number of Online Work Requests Processed per Week	8	11	12
Cost per Work Order for Maintenance	\$4,214	\$3,150	\$2,757

<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
------------------------------	--------------------------------	------------------------------

**Effectiveness/Outcome Indicators:**

Percent of Work Orders Completed– Traffic Maintenance	98%	98%	98%
Percent of Miles of Roads Resurfaced	7.4%	7.8%	7.8%
Percent of Online Work Order Requests Completed	98%	98%	98%

**Appropriations:**

	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Budget</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
Personnel Services	\$9,975,691	\$10,289,542	\$10,506,864	\$10,366,177
Travel and Remunerations	16,769	26,030	26,030	37,110
Operational Costs	2,101,359	3,727,724	2,613,822	3,265,580
Supplies and Materials	4,815,827	5,275,198	4,805,858	4,789,172
Capital Expenditures	2,360,997	2,424,957	1,638,752	2,633,532
Interfund Transfers	4,000,000	166,081	166,081	300,797
<i>Total</i>	<b>\$23,270,643</b>	<b>\$21,909,532</b>	<b>\$19,757,407</b>	<b>\$21,392,368</b>

**Program Justification and Analysis:**

- Overall, the FY 2015-16 Adopted Budget for the County Road and Bridge Fund increased by 8.3 percent when compared to FY 2014-15 estimates. The increase is primarily due to the allocation of capital funds for projects at Vista Verde and the Service Centers.
- The Personnel Services group decreased by 1.3 percent when compared to FY 2014-15 estimates. The FY 2015-16 Adopted Budget provides sufficient funding based on historical trends of vacancies and all filled authorized positions in the County Road and Bridge Fund. The personnel appropriation continues to include costs associated for positions that are dedicated to the Alamo Regional Mobility Authority (RMA). The cost associated with these positions is reimbursed by the Alamo RMA throughout the fiscal year.
- The Travel and Remunerations Group increased by 42.6 percent when compared to the FY 2014-15 estimates. The Adopted Budget provides additional funding for a conference of the American Public Works Association. This conference is attended once every two fiscal years.
- The Operational Costs group increased by 24.9 percent when compared to FY 2014-15 estimates. The FY 2015-16 Adopted Budget includes funding for Pfeil Road, Heritage Lake, Miller Road, and Wood Glen, which are road repair and maintenance projects. This appropriation continues to fund recurring operational costs such as garbage disposal services, which are required for neighborhood trash cleanup, and professional or contracted services related to data collection and G.I.S. services.
- The Supplies and Materials group remained relatively flat when compared to FY 2014-15 estimates. The FY 2015-16 Adopted Budget provides funding for vehicle fuel and oil, construction materials and supplies, and other related costs associated with operating the Service Centers.

- The Capital Expenditures group increased significantly when compared to FY 2014-15 estimates. In FY 2014-15, approximately \$1.3 million was budgeted for building improvements related to the Public Works space at Vista Verde, improvements to the Service Centers, and heavy equipment replacement. Several of these projects were not initiated during FY 2014-15 and as a result, the FY 2014-15 estimates did not include expenditures for these projects. Full completion of these projects is expected to occur in FY 2015-16.
- The FY 2015-16 Adopted Budget included an interfund transfer to the Fleet Acquisition Fund totaling \$300,797, which will pay for the replacement of vehicles for Public Works.
- The FY 2015-16 Adopted Budget included the following program changes for a total cost of \$75,409:
  - The first program change added one Automotive Service Writer (NE-9) position to the Heavy Fleet Division for a total cost of \$60,220, including salary and benefits. The Automotive Service Writer is an essential part and focal point for all fleet maintenance customer service interactions along with properly assigning work orders to the most qualified mechanic. The addition of this position bridges the gap and provides a critical link between its customers and the fleet maintenance team. This improves the process by which Offices and Departments drop off and receive vehicles, reducing downtime of vehicles due to repairs.
  - The second program change included the addition of one Inventory Control Technician (NE-5) and the deletion of one Office Assistant IV (NE-05) at no cost. This position is responsible for maintaining an accurate inventory of all supplies within the Department and managing purchase orders/requisitions.
  - The third program change included the addition of one Public Works Superintendent-Traffic (E-7) and the deletion of one Traffic Maintenance Supervisor (E-5) for a total cost of \$6,284, including salary and benefits. This position has essential functions that require the supervision of assigned traffic staff and the oversight of daily traffic operations, ensuring that all traffic control on streets and roadways are maintained in a safe and operable condition.
  - The final program change included the addition of one Fleet Maintenance Superintendent (E-7) and the deletion of one Equipment Maintenance Coordinator (E-5) for a total cost of \$8,905, including salary and benefits. This addition was in response to a fleet management study that recommended the Fleet Maintenance Department be reconfigured in a manner so that all fleet operational decisions, policies, and procedures are centralized. The Fleet Maintenance Superintendent is responsible for the organizational structure, staffing levels, facilities and equipment, and all pertinent business processes.

**Authorized Positions:**

	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
<b>Administration</b>			
Administrative Assistant	1	1	1
Asset Manager	0.5	0.5	0.5
Attorney III	1	1	1
Capital Projects Engineer	1	1	1
Civil Engineers	2	2	2
Civil Engineering Assistant	7	7	7
Construction Administration Engineer	1	1	1
Construction Inspector I	5	5	5
Construction Inspector II	4	4	4
County Engineer	1	1	1
Development Services Engineer	1	1	1
Division Chief – Public Works	0	1	1
Engineering Services Manager	0.5	0.5	0.5
Engineering Technician II	2	2	2
Fiscal and Administrative Services Manager	1	1	1
GIS Analyst	1	1	1
Human Resources Technician	1	1	1
Inventory Control Technician	0	0	1
Office Assistant IV	4	4	3
Office/Contracts Supervisor	1	1	1
Operations Project Coordinator	0	1	1
Paving Crew Foreman	1	1	1
Public Works Operations Manager	1	0	0
Right of Way Specialist	1	1	1
Safety Program Supervisor	1	0	0
Senior Construction Inspector	1	1	1
Subdivision Technician	1	1	1
Survey Crew Chief	1	1	1
Survey Crew Worker	1	1	1
Survey Instrument Operator	1	1	1
Technical Support Specialist III	1	1	1
Traffic Safety Coordinator	1	1	1
<b><i>Total – Administration</i></b>	<b>46</b>	<b>46</b>	<b>46</b>
<b>Southeast Service Center</b>			
Administrative Clerk II	1	1	1
Concrete Crew Foreman	1	1	1
Equipment Operator I	30	30	30
Equipment Operator II	8	8	8

	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
<b>Southeast Service Center cont.</b>			
Equipment Operator II w/Pesticide Licenses	2	2	2
Field Maintenance Worker	19	19	19
Public Works Assistant Superintendent	3	3	3
Public Works Superintendent	1	1	1
Senior Equipment Operator	10	10	10
Tire Service Worker	1	1	1
Welder I	1	1	1
<i>Total – Southeast Service Center</i>	<b>77</b>	<b>77</b>	<b>77</b>
<b>Northeast Service Center</b>			
Administrative Clerk II	1	1	1
Equipment Operator I	19	19	19
Equipment Operator II	6	6	6
Equipment Operator II w/Pesticide Licenses	2	2	2
Field Maintenance Worker	11	11	11
Pavement Marking Operator I	1	1	1
Pavement Marking Operator II	2	2	2
Public Works Assistant Superintendent	2	2	2
Public Works Superintendent	1	1	1
Public Works Superintendent – Traffic	0	0	1
Senior Equipment Operator	3	3	3
Traffic Control Fabricator I	1	1	1
Traffic Control Fabricator II	1	1	1
Traffic Counter I	1	1	1
Traffic Counter II	1	1	1
Traffic Maintenance Supervisor	1	1	0
Traffic Sign Technician I	3	3	3
Traffic Sign Technician II	3	3	3
<i>Total – Northeast Service Center</i>	<b>59</b>	<b>59</b>	<b>59</b>
<b>Northwest Service Center</b>			
Administrative Clerk II	1	1	1
Equipment Operator I	18	18	18
Equipment Operator II	6	6	6
Equipment Operator II w/Pesticide Licenses	2	2	2
Field Maintenance Worker	13	13	13
Public Works Assistant Superintendent	1	1	1
Public Works Superintendent	1	1	1

	<b>FY 2013-14 Actual</b>	<b>FY 2014-15 Estimate</b>	<b>FY 2015-16 Budget</b>
<b>Northwest Service Center cont.</b>			
Senior Equipment Operator	3	3	3
<b><i>Total – Northwest Service Center</i></b>	<b>45</b>	<b>45</b>	<b>45</b>
<b>Public Works - Fleet Maintenance</b>			
Automotive Part Clerk	1	1	1
Automotive Service Writer	0	0	1
Fleet Maintenance Superintendent	0	0	1
Equipment Maintenance Coordinator	1	1	0
Mechanic I	7	7	7
Mechanic II	3	3	3
<b><i>Total – Public Works Fleet Maintenance</i></b>	<b>12</b>	<b>12</b>	<b>13</b>
<b>Alamo Regional Mobility Authority</b>			
Office Assistant IV	1	1	1
Operations Engineer	1	1	1
<b><i>Total – Alamo Regional Mobility Authority</i></b>	<b>2</b>	<b>2</b>	<b>2</b>
<b><i>TOTAL –COUNTY ROAD &amp; BRIDGE FUND</i></b>	<b>241</b>	<b>241</b>	<b>242</b>

# PUBLIC WORKS - COUNTY ROAD AND BRIDGE MULTI-YEAR PROJECTS

**Fund: 700**

The FY 2015-16 Adopted Budget recommends a total of \$31,005,897 for new and existing road projects. A new funding strategy involving an interfund transfer for an amount of \$1,324,765 directly from the General Fund is proposed to pay for the annual debt service payments associated with these projects. The narrative below details the amounts allocated to each and through which phase the project is funded.

The following new projects are funded through design only: Grosenbacher (\$2,000,000), Candlewood Phase II (\$600,000), and Fischer Road Phase II (\$608,475). The following new projects are funded through design and construction: Evans Road Phase I (\$10,600,000) and Old Corpus Christi Road Phase II (\$253,000).

The following existing projects are funded through design and construction: Borgfeld Road Phase II (\$2,887,773), Palm Park Drainage (\$217,589), Fischer Road Phase I (\$1,817,400), Old Corpus Christi Road (\$3,304,185), and Donop Road (\$4,217,475). Fischer Road Phase I, Old Corpus Christi Road, and Donop Road were originally funded for design within the Community Infrastructure and Economic Development Fund. The remaining amounts for construction are included within this fund and recommended to be funded from FY 2015-16 debt proceeds.

The FY 2015-16 Adopted Budget also includes the following Countywide Projects: Traffic Safety Improvements (\$2,000,000), Drainage Improvements (\$1,000,000), and Rehabilitation Improvements (\$1,500,000).

Below is a list of all active multi-year road projects, including the newly adopted projects:

Project	Budget	Activity to Date	Remaining
Babcock Road Phase V	\$ 1,189,535	\$ 1,181,754	\$ 7,781
Big Country V	4,762,073	4,036,949	725,124
Binz Engleman Sidewalks	500,000	442,865	57,135
Boerne Stage Road Phase I	745,000	740,601	4,399
Borgfeld Road Phase I	6,376,134	6,231,804	144,330
Borgfeld Road Phase II	11,837,773	1,365,745	10,472,028
Bulverde Pedestrian Amenities	2,520,000	171,706	2,348,294
Bulverde Phase V	7,123,796	6,999,869	123,927
Bulverde Road Phase IV (MPO)	10,349,461	1,696,503	8,652,958
Bulverde/Evans Intersection	1,000,000	831,638	168,362
Candlewood Phase I	5,750,000	4,584,703	1,165,297
Candlewood Phase II	600,000	-	600,000
Donop Road	4,817,475	-	4,817,475
Drainage Improvements - FY 2015	1,000,000	679,612	320,388
Drainage Improvements - FY 2016	1,000,000	-	1,000,000
Evans Road Phase I	10,600,000	-	10,600,000
Fischer Rd Phase I	2,192,400	-	2,192,400
Fischer Rd Phase II	608,475	-	608,475

<b>Project cont.</b>	<b>Budget</b>	<b>Activity to Date</b>	<b>Remaining</b>
Galm Road Phase I	6,405,000	6,389,960	15,040
Galm Road Phase II	5,500,000	5,499,999	1
Galm Road Phase III (MPO)	9,921,853	-	9,921,853
Glen Mont Drive (MPO)	9,550,657	9,184,855	365,802
Grosenbacher Road	\$ 2,000,000	\$ -	\$ 2,000,000
Macdona	3,268,113	2,505,321	762,792
Marshall Road	4,176,000	-	4,176,000
Old Corpus Christi Road	3,604,185	-	3,604,185
Old Corpus Christi Road Phase II	253,000	-	253,000
Old FM 471 & Talley	2,000,000	653,328	1,346,672
Palm Park Drainage	840,589	470,821	369,768
Pct. 2 Pavement Restoration	2,755,062	-	2,755,062
Rehabilitation Improvements - FY 2015	1,500,000	562,234	937,766
Rehabilitation Improvements - FY 2016	1,500,000	-	1,500,000
Roft Road	3,100,000	424,048	2,675,952
San Antonio Ranch Rehab Phase I	1,000,000	-	1,000,000
Shaenfield Place Subdivision	3,500,000	-	3,500,000
Steubing Rd	3,000,000	-	3,000,000
Talley Road Phase I	2,875,000	523,649	2,351,351
TPC Signals	420,000	417,240	2,760
Traffic Safety Improvements - FY 2015	2,000,000	382,115	1,617,885
Traffic Safety Improvements - FY 2016	2,000,000	-	2,000,000
Walzem	8,148,896	7,158,101	990,795
Watson Rd Phase I (MPO)	6,619,033	-	6,619,033
West Military Road Bridge	2,100,000	1,850,693	249,307
WT Montgomery Road Phase I	6,223,953	6,097,673	126,280
<b>Total</b>	<b>\$ 167,233,463</b>	<b>\$ 71,083,786</b>	<b>\$ 96,149,677</b>

**Bexar County, Texas  
Advanced Transportation District & Texas  
Department of Transportation (Fund 701)  
Fiscal Year Ending September 30, 2016**

<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>
<b>Actual</b>	<b>Estimate</b>	<b>Budget</b>

<b>AVAILABLE FUNDS</b>
------------------------

**Beginning Balance**

Undesignated Funds	\$53,347,096	\$54,697,721	\$99,157,602
<b>Total Beginning Balance</b>	<b>\$53,347,096</b>	<b>\$54,697,721</b>	<b>\$99,157,602</b>

**Revenue**

Other Taxes	\$14,770,522	\$14,783,472	\$14,500,000
Intergovernmental Revenue	7,659,262	9,071,130	7,500,000
Proceeds from Debt	-	48,272,000	-
Other Revenue	197,560	59,135	47,000
<b>Subtotal</b>	<b>\$22,627,344</b>	<b>\$72,185,737</b>	<b>\$22,047,000</b>
<b>Total Revenues</b>	<b>\$22,627,344</b>	<b>\$72,185,737</b>	<b>\$22,047,000</b>

<b>TOTAL AVAILABLE FUNDS</b>	<b>\$75,974,440</b>	<b>\$126,883,458</b>	<b>\$121,204,602</b>
------------------------------	---------------------	----------------------	----------------------

<b>APPROPRIATIONS</b>
-----------------------

Highways	\$11,924,855	\$18,555,643	\$16,166,020
<b>Subtotal</b>	<b>\$11,924,855</b>	<b>\$18,555,643</b>	<b>\$16,166,020</b>
Interfund Transfers	\$9,351,864	\$9,170,213	\$9,296,263

<b>TOTAL OPERATING APPROPRIATIONS</b>	<b>\$21,276,719</b>	<b>\$27,725,856</b>	<b>\$25,462,283</b>
---------------------------------------	---------------------	---------------------	---------------------

<b>Appropriated Fund Balance</b>	<b>\$54,697,721</b>	<b>\$99,157,602</b>	<b>\$95,742,320</b>
----------------------------------	---------------------	---------------------	---------------------

<b>TOTAL APPROPRIATIONS</b>	<b>\$75,974,440</b>	<b>\$126,883,458</b>	<b>\$121,204,602</b>
-----------------------------	---------------------	----------------------	----------------------

# TEXAS DEPT. OF TRANSPORTATION AND ADVANCED TRANSPORTATION DISTRICT MULTI-YEAR FUND

**Fund: 701**

The Texas Department of Transportation and Advanced Transportation District Multi-Year Fund includes the following roadway improvement projects:

**Loop 1604 – Lower Seguin Road:** The improvements will expand Loop 1604 from its existing two-lane configuration to a four-lane divided roadway. The improvements will also include bridge structures crossing the Salitrillo Creek floodplain, new traffic signalization at Autumn Run Road, and flashing beacons at Graytown Road. (Pass-Through Financing Agreement with TxDOT and the Advanced Transportation District)

**Culebra Road – FM 471:** The improvements will widen Culebra Road from its existing two-lane configuration to a four-lane divided roadway with anticipated bicycle and pedestrian amenities. The project will increase roadway capacity to allow for projected growth, increase safety with the continuation of the existing section east of FM 1560 and added bicycle amenities will enhance regional mobility. (Pass-Through Financing Agreement with TxDOT and the Advanced Transportation District)

**Potranco Road (FM 1957) & S.H. 211:** The improvements will provide an 8.2 mile expansion of an existing two-lane roadway (S.H. 211) from FM 1957 to FM 471. Additionally, the improvements will expand an existing two-lane roadway (FM 1957) into a four-lane roadway with a raised center median running from Loop 1604 to just west of S.H. 211. There are three cross drainage structures within these project limits located within the existing 100-year floodplain. The project will relieve traffic congestion by improving connectivity and increasing capacity, and will enhance regional mobility. (Pass-Through Financing Agreement between TxDOT and Westside 211 Public Improvement District)

Project	Project Budget	Activity to Date	Funds Available
Loop 1604 - Lower Seguin Rd.	\$30,702,000	\$28,762,628	\$1,939,372
FM 471-Culebra	18,080,000	4,373,892	13,706,108
Potranco Rd. (FM 1957) & S.H. 211	55,600,000	37,733,927	17,866,073
<b>Total</b>	<b>\$ 104,382,000</b>	<b>\$70,870,447</b>	<b>\$33,511,553</b>



### The Alamo

The San Antonio de Valero Mission, known today as the Alamo, is the first of six San Antonio missions founded by Catholic missionaries along the San Antonio River in the early 1700s. The mission was a town and learning center to acculturate the local indigenous people to Christianity and Spanish life. After the mission secularized at the end of the 18th century, Spanish soldiers used the mission church as a fort during Mexico's fight for independence from Spain. During the Texas Revolution, a small garrison of Texan soldiers died defending The Alamo against the Mexican army<sup>1</sup>.



Photo above: *Alamo Exterior* by Bob Howen, courtesy of VisitSanAntonio.com.

<sup>1</sup>National Park Service. Retrieved from: [http://www.nps.gov/nr/travel/american\\_latino\\_heritage/The\\_Alamo.html](http://www.nps.gov/nr/travel/american_latino_heritage/The_Alamo.html)

Photo below: *Alamo Door* by Bob Howen, courtesy of VisitSanAntonio.com.