



# **BEXAR COUNTY**

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PLANNING & RESOURCE  
MANAGEMENT

## **BEXAR COUNTY JUDICIAL MANAGEMENT REPORT**

### **CRIMINAL DISTRICT COURTS FY 2010-11 2<sup>nd</sup> QUARTER (JANUARY, FEBRUARY, MARCH)**

#### **JUDICIAL SYSTEM WORKLOAD AND EFFICIENCY MEASURES**

Prepared by:  
Planning and Resource Management  
Budget Division

**Brief Summary:**

This part of the report is based FY 2010-2011 between the months of January and March. The report only includes criminal district courts and their presiding judges in the Bexar County judicial system, which includes the following:

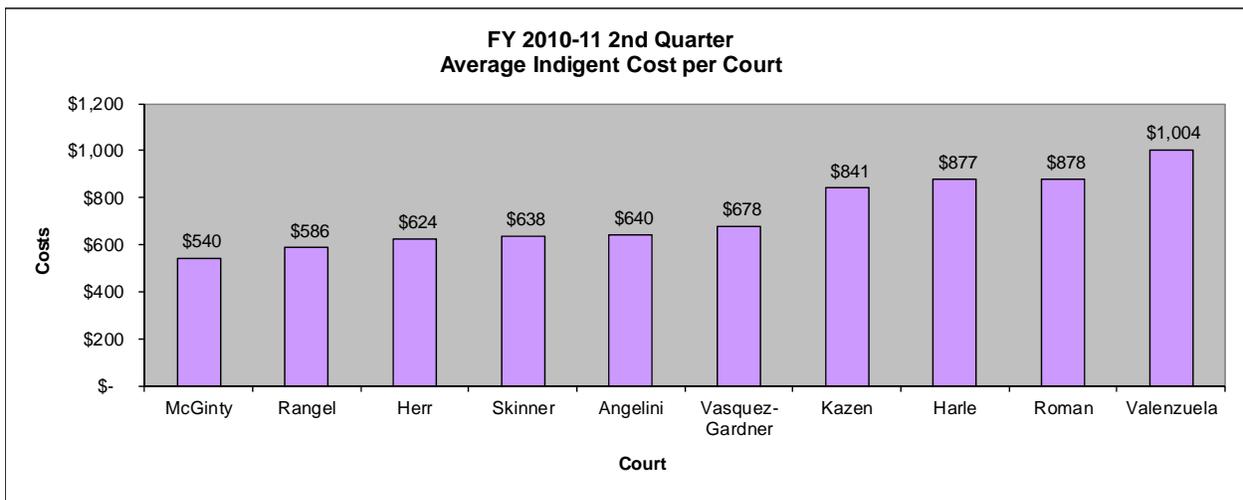
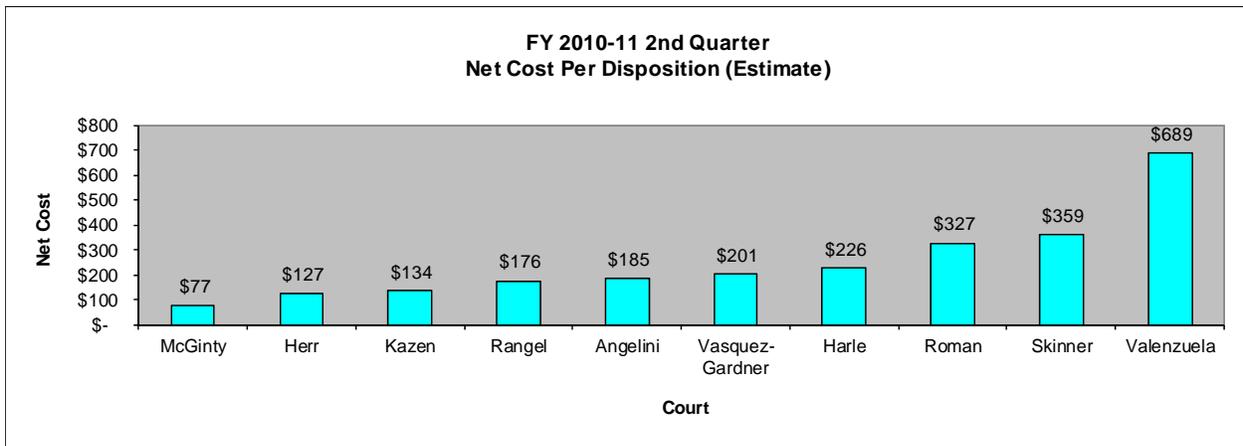
- 144<sup>th</sup> Criminal District Court: Judge Angus K. McGinty
- 175<sup>th</sup> Criminal District Court: Judge Mary Roman
- 186<sup>th</sup> Criminal District Court: Judge Maria Teresa (Tessa) Herr
- 187<sup>th</sup> Criminal District Court: Judge Raymond Angelini
- 226<sup>th</sup> Criminal District Court: Judge Sid L. Harle
- 227<sup>th</sup> Criminal District Court: Judge Philip Kazen
- 290<sup>th</sup> Criminal District Court: Judge Melisa Skinner
- 379<sup>th</sup> Criminal District Court: Judge Ron Rangel
- 399<sup>th</sup> Criminal District Court: Judge Juanita Vasquez-Gardner
- 437<sup>th</sup> Criminal District Court: Judge Lori Valenzuela

## Measure 1: Cost per Disposition

**Definition:** The net cost of disposing of a single case.

**Method:** Cost per disposition is the net cost of the court divided by the number of dispositions. Net cost per disposition includes revenue collected and costs between January 2011 and March 2011 from each court. This measure allows the court to compare their average cost per case to other courts, enabling the participants to make adjustments to court practices where applicable. Indigent defense is included in the net cost per disposition. Of the total expenses for the court system, 56 percent are indigent defense costs. The second graph represents the average net cost (revenue collected versus cost) per court appointed attorney assignment. Other personnel are budgeted within other respective County departments, such as the District Attorney’s Office, Bexar County Sheriff’s Office, and the District Clerk’s Office. Positions with benefits include three prosecutors, two court clerks, three bailiffs, one advocate, and one investigator for each court. Specialized District Attorney teams involving family violence and alcohol related incidents are also included.

**Analysis and Interpretation:** The following page shows a court by court comparison of Cost per Case based on the 2<sup>nd</sup> Quarter of FY 2010-11. Courts are listed in order of the least to the most costly.



**FY 2010-11 2<sup>nd</sup> Quarter  
Cost per Disposition**

<b>Court Number</b>	<b>Judge</b>	<b>Operating Expenses</b>	<b>Ct. Appointed Atty. Costs</b>	<b>Total Expenses</b>	<b>Indigent Defense Revenues</b>	<b>Court Fine Revenues</b>	<b>Total County Revenues</b>	<b>Net Cost/ (Savings)</b>	<b>Number of Dispositions</b>	<b>Net Cost/ (Savings) per Disposition</b>
144	McGinty	\$ 51,923	\$ 134,640	\$ 186,563	\$ 18,439	\$ 130,587	\$ 149,026	\$ 37,537	490	\$ 77
186	Herr	\$ 66,189	\$ 147,887	\$ 214,077	\$ 15,564	\$ 140,033	\$ 155,597	\$ 58,480	461	\$ 127
227	Kazen	\$ 55,818	\$ 158,640	\$ 214,458	\$ 26,666	\$ 125,663	\$ 152,329	\$ 62,129	462	\$ 134
379	Rangel	\$ 61,477	\$ 145,936	\$ 207,413	\$ 17,710	\$ 111,349	\$ 129,059	\$ 78,354	446	\$ 176
187	Angelini	\$ 61,300	\$ 153,729	\$ 215,029	\$ 16,075	\$ 119,042	\$ 135,117	\$ 79,912	432	\$ 185
399	Vasquez-Gardner	\$ 57,533	\$ 132,185	\$ 189,718	\$ 10,191	\$ 84,660	\$ 94,851	\$ 94,867	471	\$ 201
226	Harle	\$ 58,829	\$ 174,001	\$ 232,830	\$ 20,585	\$ 112,078	\$ 132,663	\$ 100,167	443	\$ 226
175	Roman	\$ 68,648	\$ 155,062	\$ 223,710	\$ 9,246	\$ 70,673	\$ 79,919	\$ 143,791	440	\$ 327
290	Skinner	\$ 64,745	\$ 109,819	\$ 174,564	\$ 3,953	\$ 27,321	\$ 31,274	\$ 143,290	399	\$ 359
437	Valenzuela	\$ 55,663	\$ 165,270	\$ 220,933	\$ 2,670	\$ 19,086	\$ 21,756	\$ 199,177	289	\$ 689
	Administration	\$ 541,579	N/A	\$ 541,579	N/A	N/A	N/A	\$ 541,579	N/A	N/A
	<b>Total</b>	<b>\$1,143,705</b>	<b>\$1,477,169</b>	<b>\$ 2,620,874</b>	<b>\$141,099</b>	<b>\$ 940,492</b>	<b>\$1,081,591</b>	<b>\$ 1,539,283</b>	<b>4333</b>	

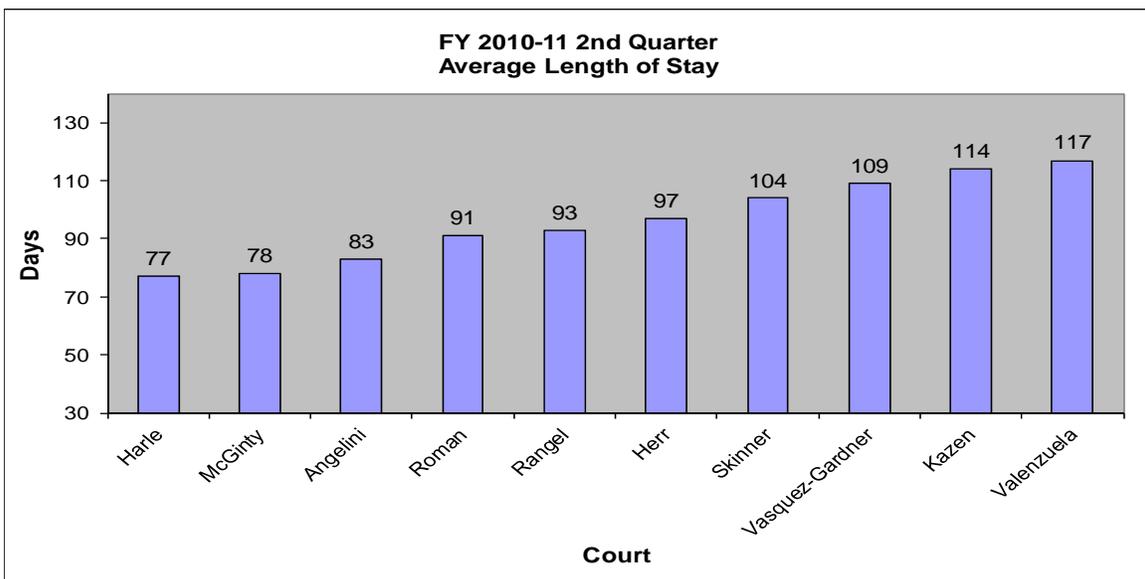
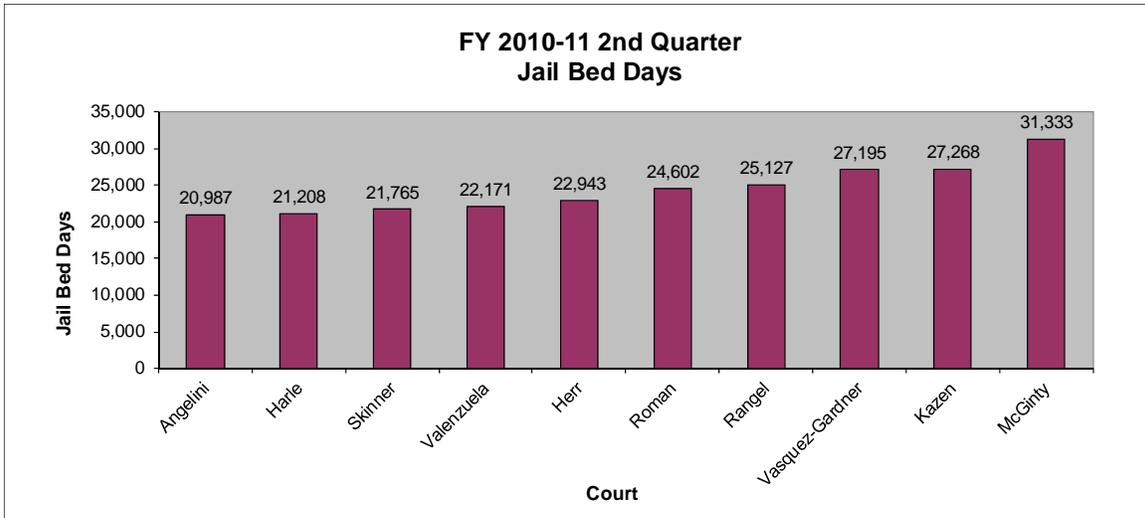
## Measure 2: Jail Bed Days

**Definition:** The number of jail bed days consumed.

**Method:** This information is retrieved from the Jail Track Management System. Analysis of jail bed days is helpful when making case management decisions regarding disposition. The ultimate goal is expedited case disposition where appropriate, and the benefit is a reduction in jail bed days consumed. *Note: Motions to revoke probation are included.*

The average length of stay for inmates is calculated by totaling the number of jail bed days consumed from indictment to release and dividing by the number of inmates incarcerated.

**Analysis and Interpretation:** The following shows a court by court comparison of Jail Bed Days for the 2<sup>nd</sup> quarter of FY 2010-11 from least jail bed days to the greatest jail bed days and the average length of stay per inmate.

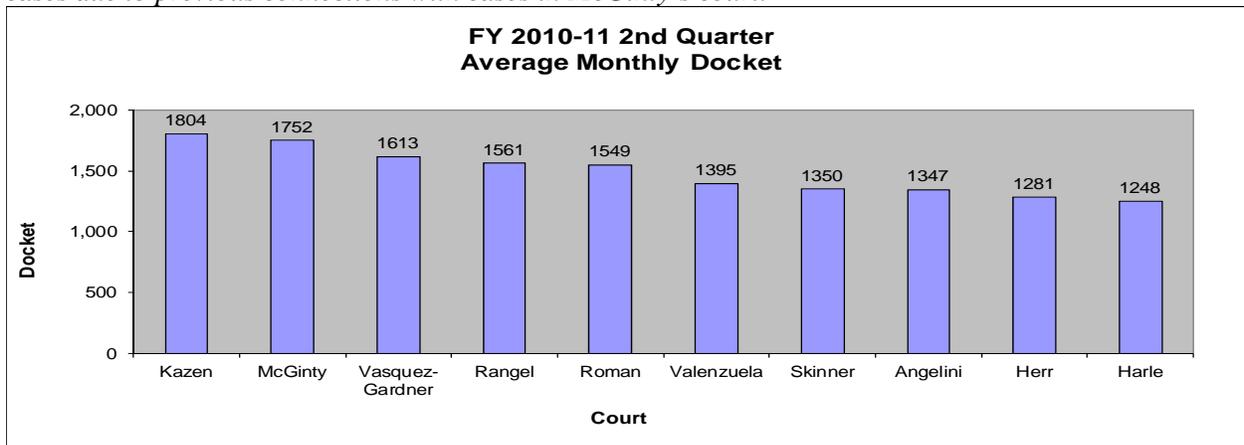


### Measure 3: Clearance Rates

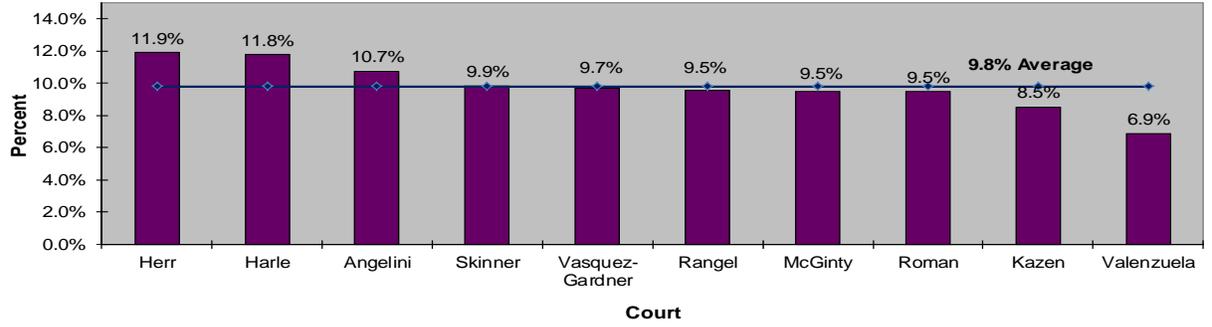
**Definition:** The number of disposed cases as a percentage of the number of incoming cases.

**Method:** Clearance rates are measured using two variables, incoming cases and the number of cases disposed monthly. Incoming cases include new cases filed by information, new cases filed by indictment, other cases reaching docket (motions to revoke probation/deferred adjudication, shock probations returned from TDC, and transfers from other counties), internal cases transferred in, and removing cases transferred out. Motions to revoke probation are counted against the original court in which the case was disposed from. The number of outgoing cases includes all monthly dispositions. The first graph shows the average monthly docket, which portrays the workload for each court. The second graph shows the disposition rate for each court. This is determined by the number of cases disposed versus the number of cases in the *entire* docket. For reporting purposes, certain dismissals have been removed to follow the Office of Court Administration guidelines, which include Case Dismissed, Dismissed-Deferred Adjudication, Dismissed-Deceased, Dismissed Reduced to Class C, and Dismissed and Reduced. These dismissals were removed because they have already have been counted as a disposition either through a plea or other conviction and should not be counted again.

**Analysis and Interpretation:** The clearance rate is a measure of the incoming cases a court receives monthly compared to the total cases disposed of monthly. This measure portrays the court's ability to balance current caseload and incoming cases. A clearance rate of 100% represents a court that is currently maintaining the status quo. Above 100% represents a court that is disposing of more cases than it is receiving. Below 100% represents a court that is disposing of less cases than it is receiving. This measure is helpful in making case management decisions that will assist in the reduction of backlog. Additionally, the measure of the age of the case disposed assists the court in gauging their progress in comparison with the ABA standards. *Note: Judge McGinty and Judge Skinner are newly elected and have transferred cases due to previous connections with cases in McGinty's court.*



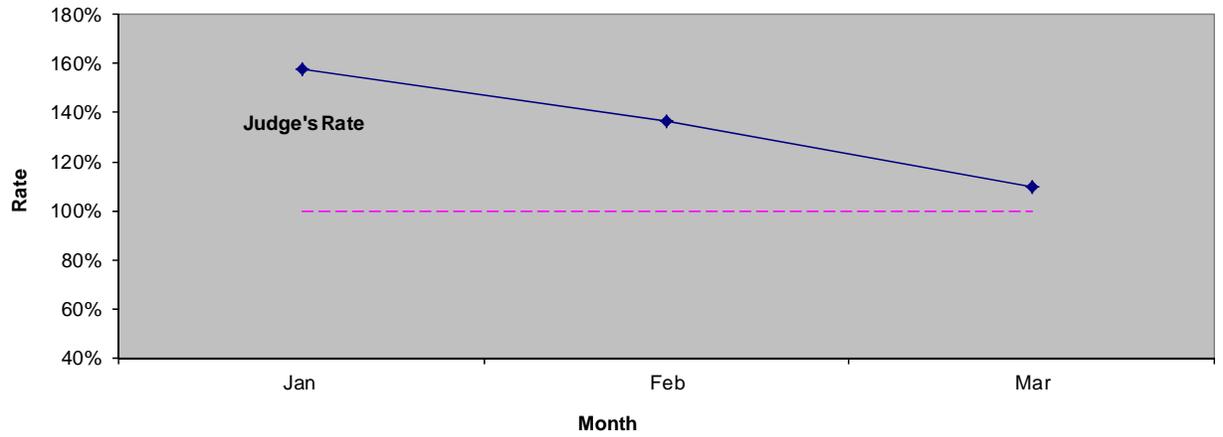
**FY 2010-11 2nd Quarter  
Disposition Rate**



**2nd Qtr. Average  
Clearance Rate 135%**

**FY 2010-11 2nd Quarter  
Clearance Rate Roman**

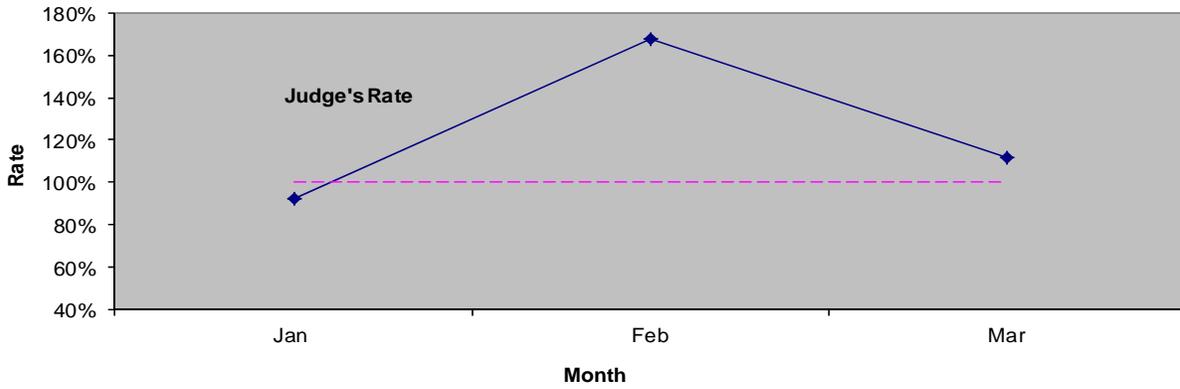
**Last Qtr. Average  
Clearance Rate 92%**



**2nd Qtr. Average  
Clearance Rate 124%**

**FY 2010-11 2nd Quarter  
Clearance Rate Rangel**

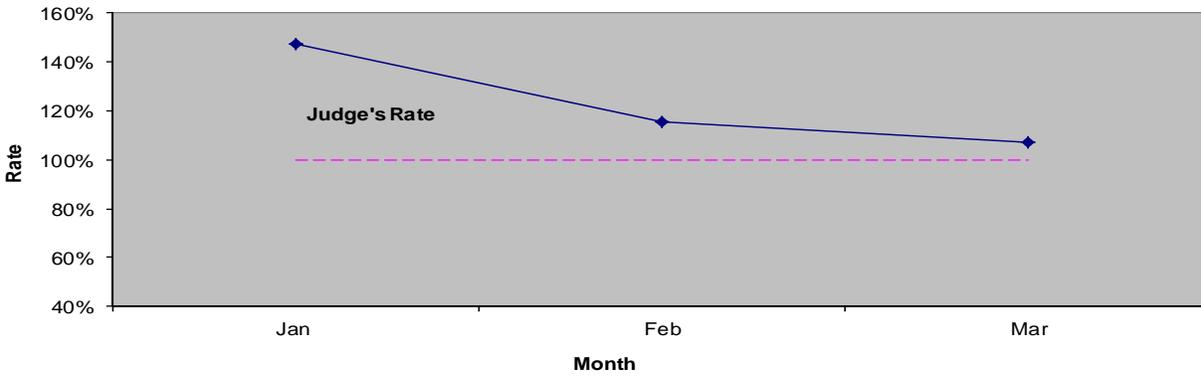
**Last Qtr. Average  
Clearance Rate 98%**



**2nd Qtr. Average  
Clearance Rate 123%**

**FY 2010-11 2nd Quarter  
Clearance Rate Kazen**

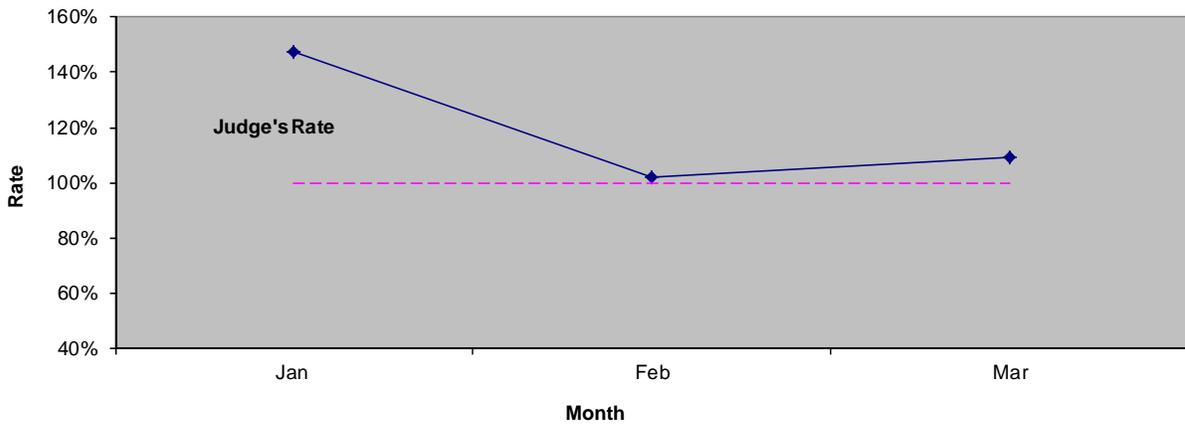
**Last Qtr. Average  
Clearance Rate 110%**



**2nd Qtr. Average  
Clearance Rate 119%**

**FY 2010-11 2nd Quarter  
Clearance Rate Harle**

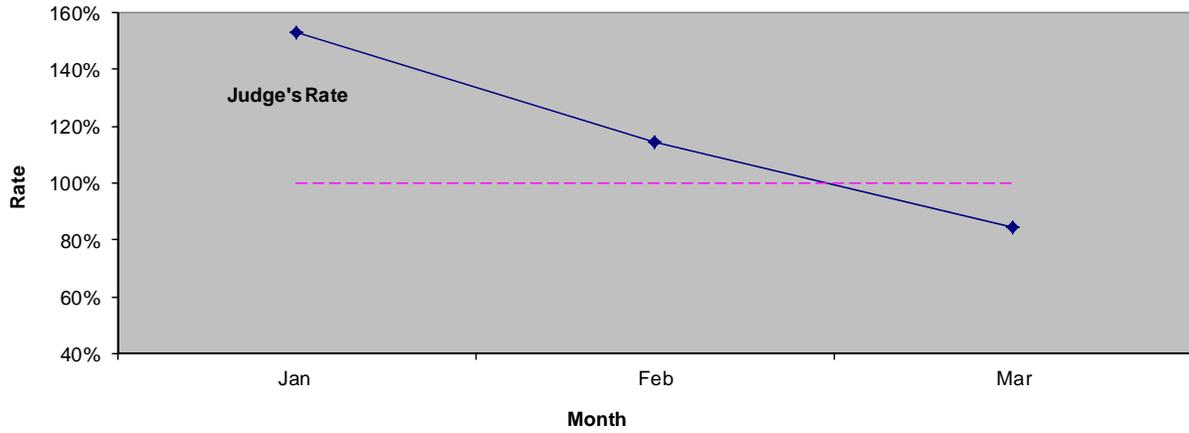
**Last Qtr. Average  
Clearance Rate 90%**



2nd Qtr. Average  
Clearance Rate 117%

FY 2010-11 2nd Quarter  
Clearance Rate Herr

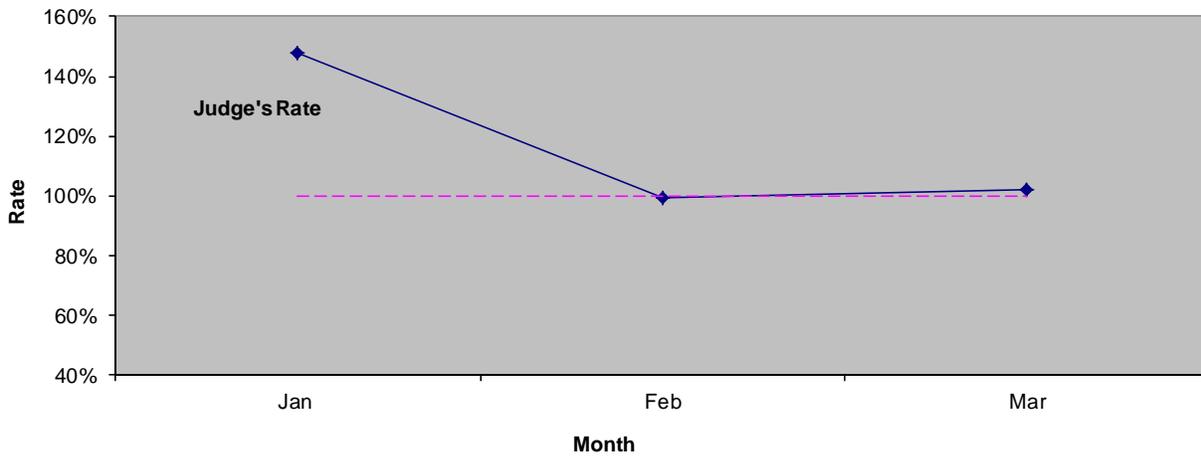
Last Qtr. Average  
Clearance Rate 106%



2nd Qtr. Average  
Clearance Rate 116%

FY 2010-11 2nd Quarter  
Clearance Rate Vasquez-Gardner

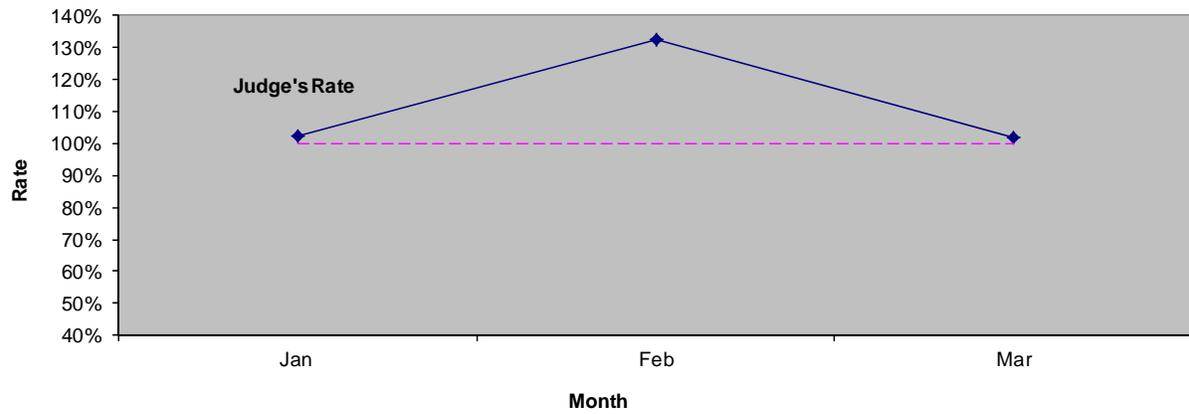
Last Qtr. Average  
Clearance Rate 89%



**2nd Qtr. Average  
Clearance Rate 112%**

**FY 2010-11 2nd Quarter  
Clearance Rate Angelini**

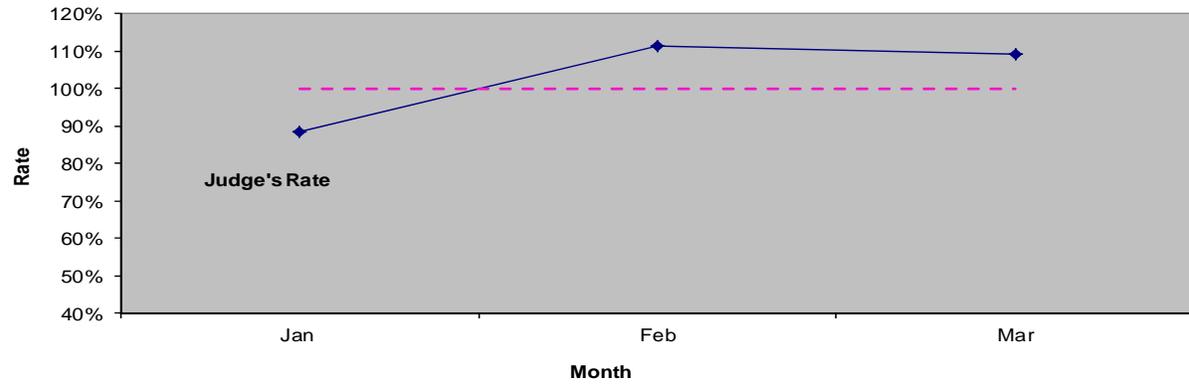
**Last Qtr. Average  
Clearance Rate 84%**



**2nd Qtr. Average  
Clearance Rate 103%**

**FY 2010-11 2nd Quarter  
Clearance Rate Valenzuela**

**Last Qtr. Average  
Clearance Rate 83%**

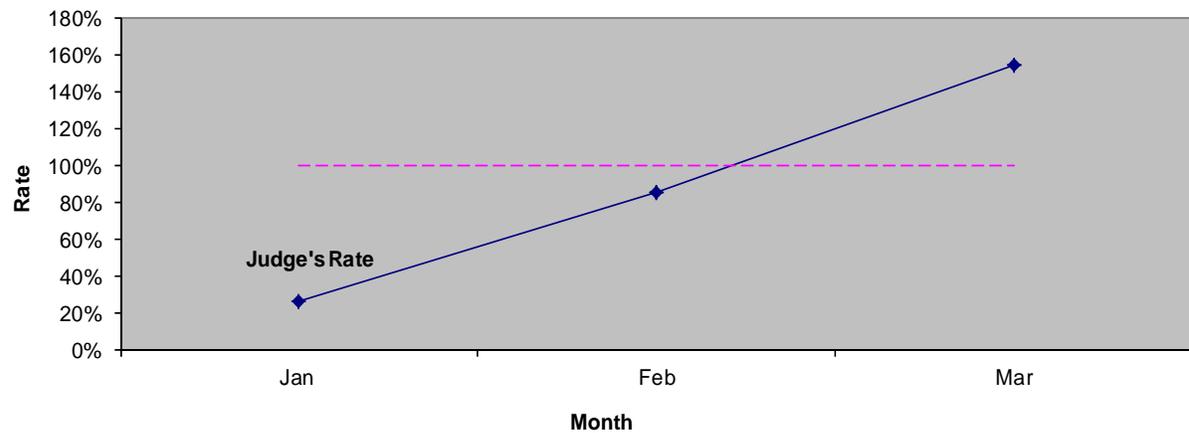


**2nd Qtr. Average Clearance  
Rate 89%**

**\*Significant number of cases  
transferred from Judge McGinty**

**FY 2010-11 2nd Quarter  
Clearance Rate Skinner**

**Last Qtr. Average  
Clearance Rate 97%**

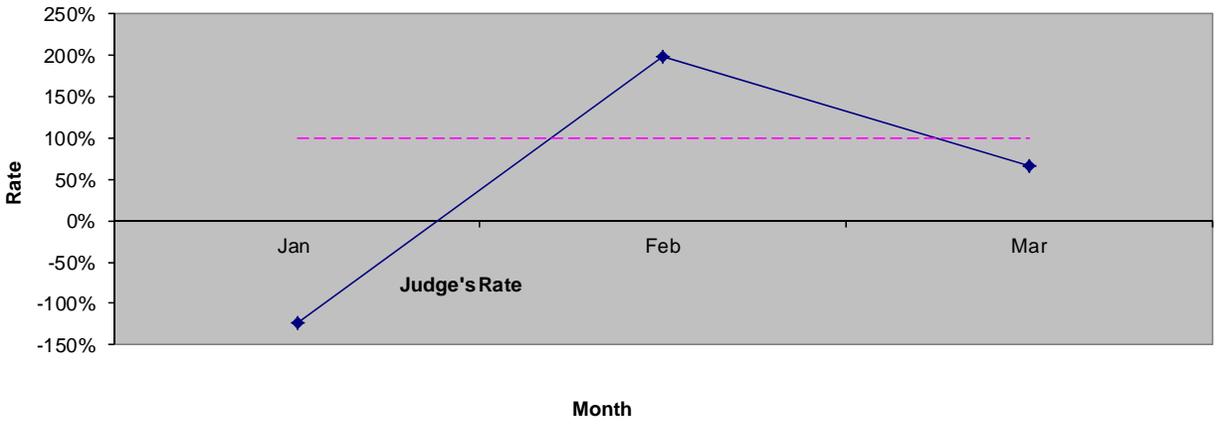


2nd Qtr. Average Clearance Rate 47%

*\*Significant number of cases transferred to Judge Skinner*

FY 2010-11 2nd Quarter Clearance Rate McGinty

Last Qtr. Average Clearance Rate 82%



## Measure 4: Time to Disposition

### Definitions:

**Time to Disposition:** The percentage of cases disposed or otherwise resolved within established time frames. This is a comparison of data from *age of disposed cases* and only considers cases that are disposed, not the full docket.

**Average Monthly Disposition Rate:** The number of cases disposed on a monthly basis compared to the total number of cases on the docket, which is noted in each Time to Disposition chart.

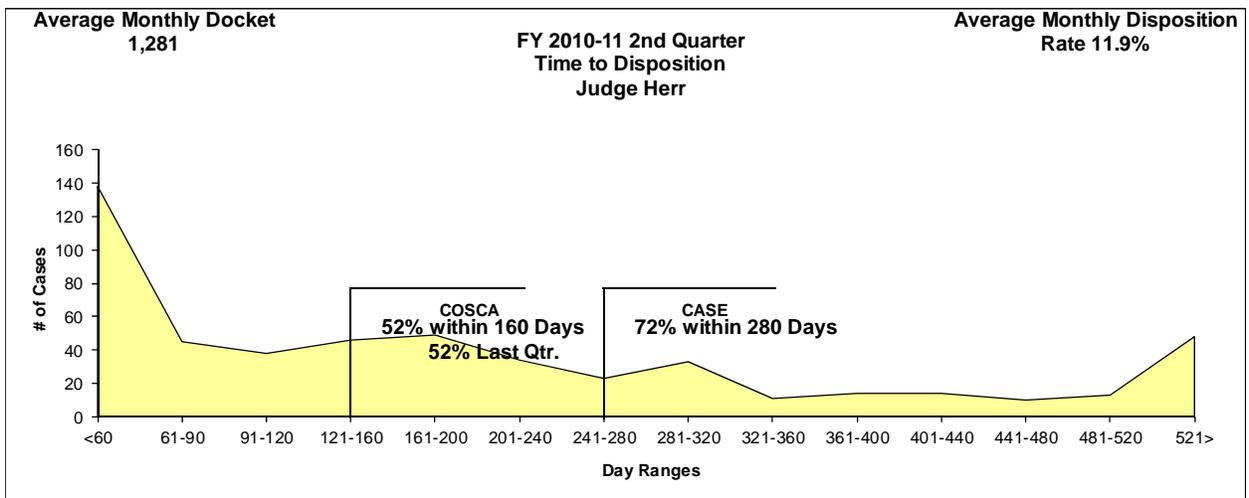
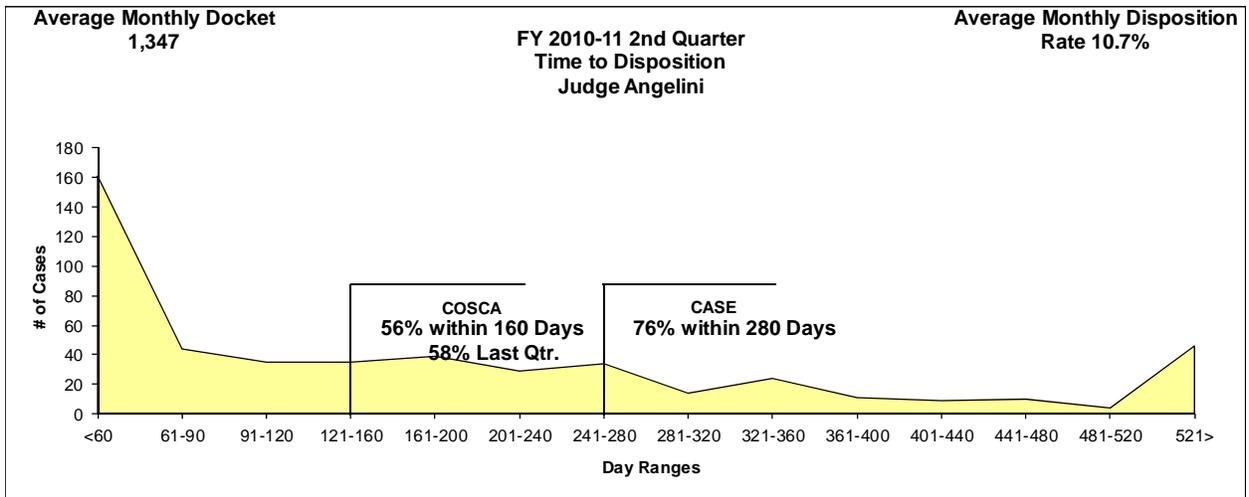
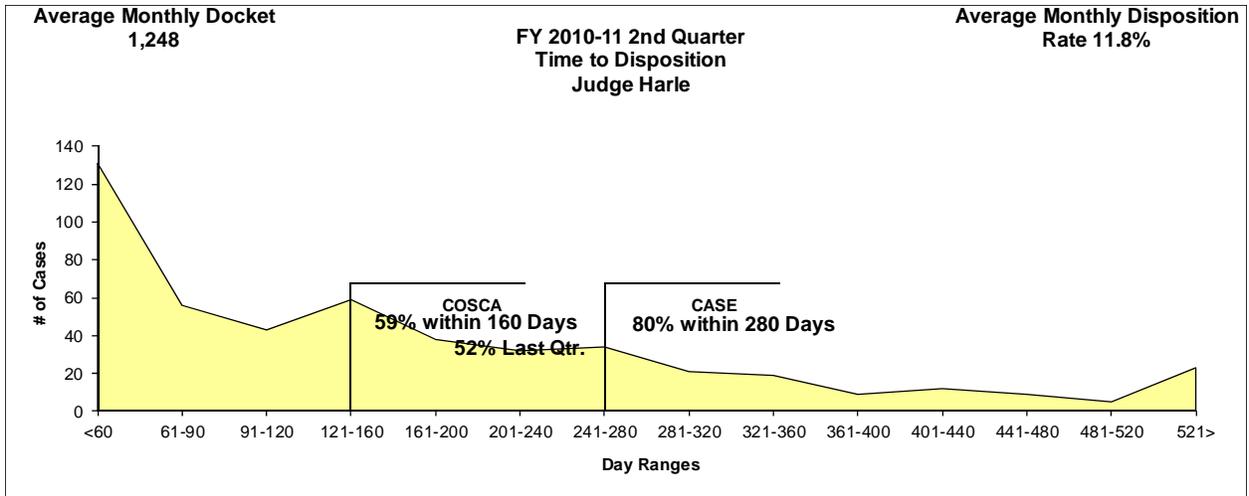
**Average Monthly Docket:** The number of cases on the docket per month averaged through the months reported within the established time frame, which is noted in each Time to Disposition chart.

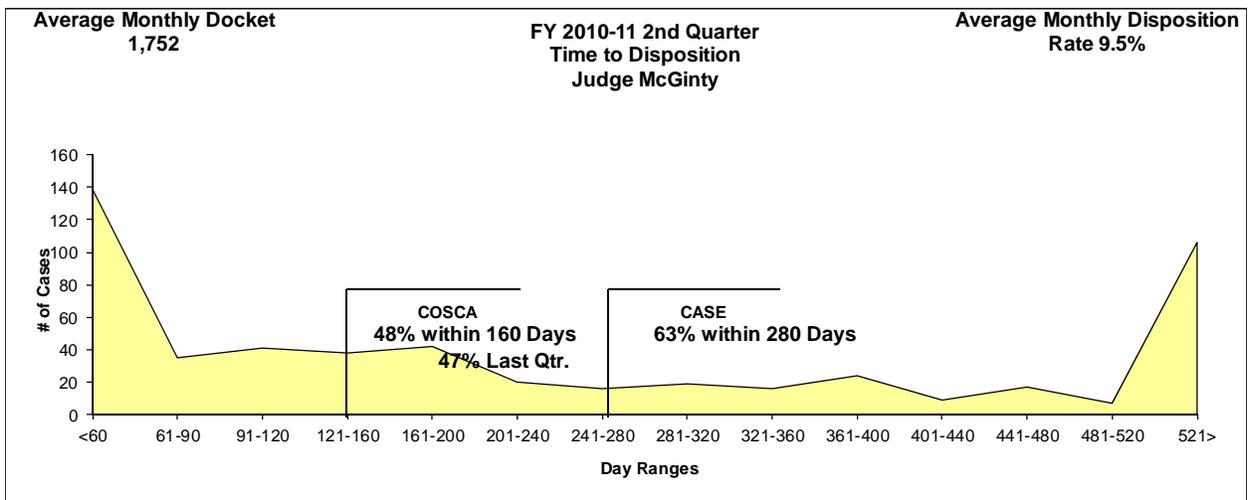
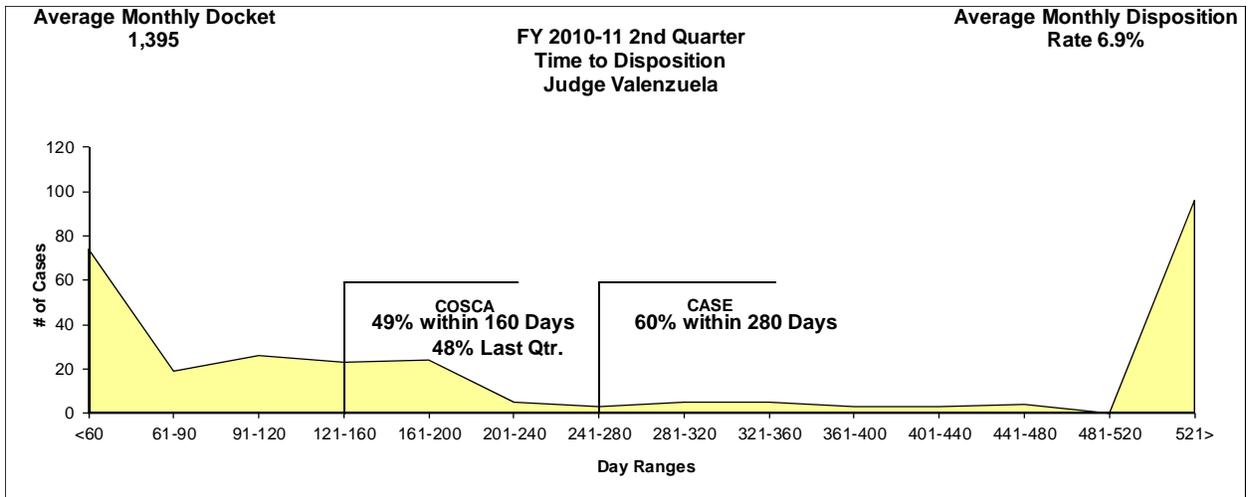
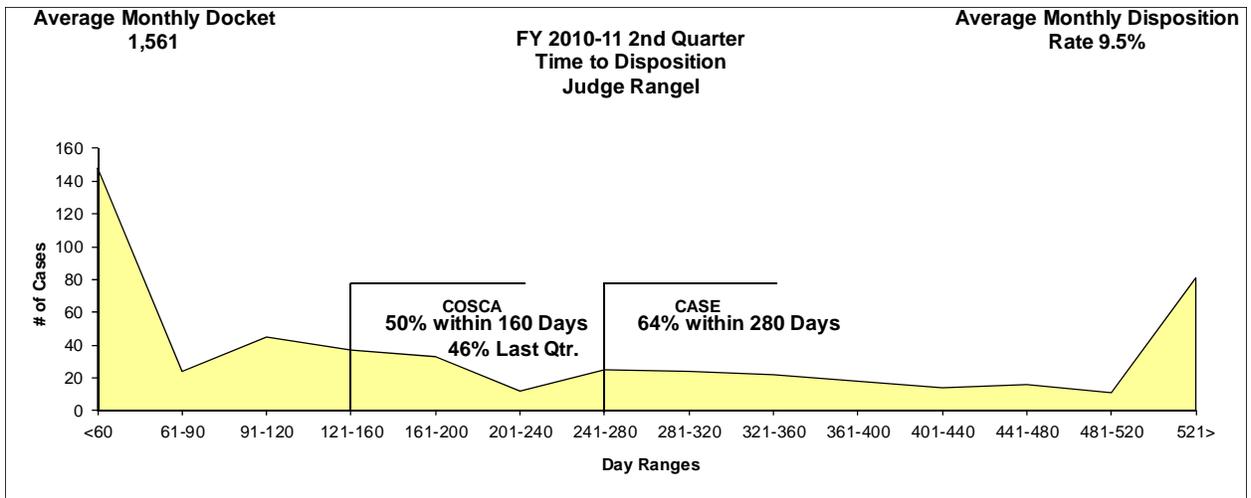
The case processing time standards published by the American Bar Association (ABA) and those published by the Conference of State Court Administrators (COSCA) provide a starting point for determining guidelines. According to the National Center for State Courts, “the Conference of State Court Administrators (COSCA) and the American Bar Association (ABA) have offered specific time standards for case processing.” The Criminal District Courts have implemented a Felony Case Plan (CASE) for a few of their courts that sets the time standards for Bexar County. The applied time frame for this measure will use the Standard Track time frame, in which a case can be disposed of between 275 days and 285 days. The most similar range in the reported data is between 241 and 281 days, which will be used for this measure.

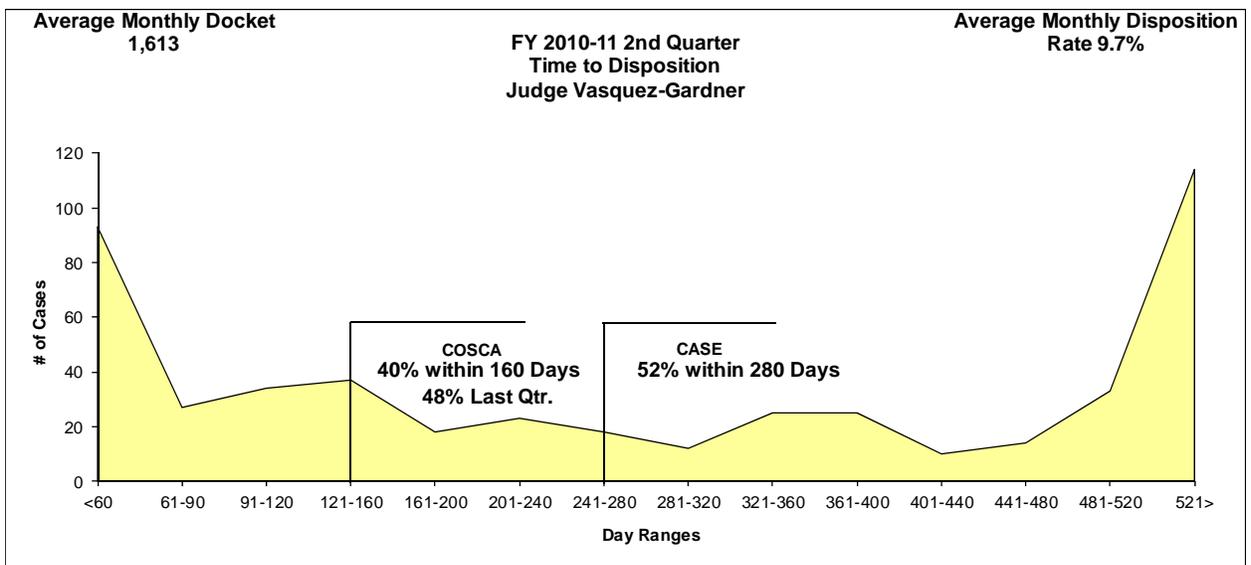
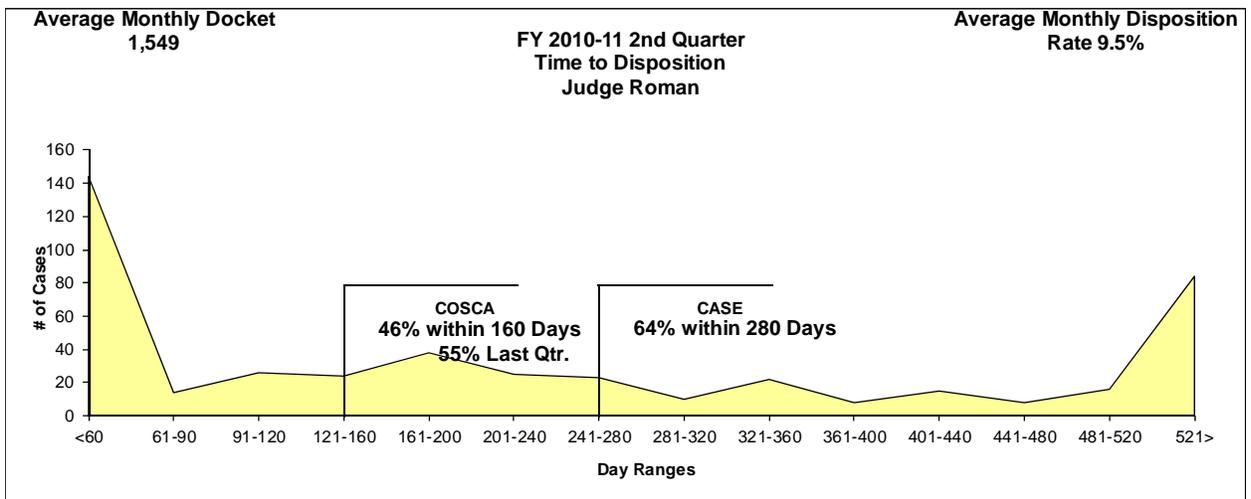
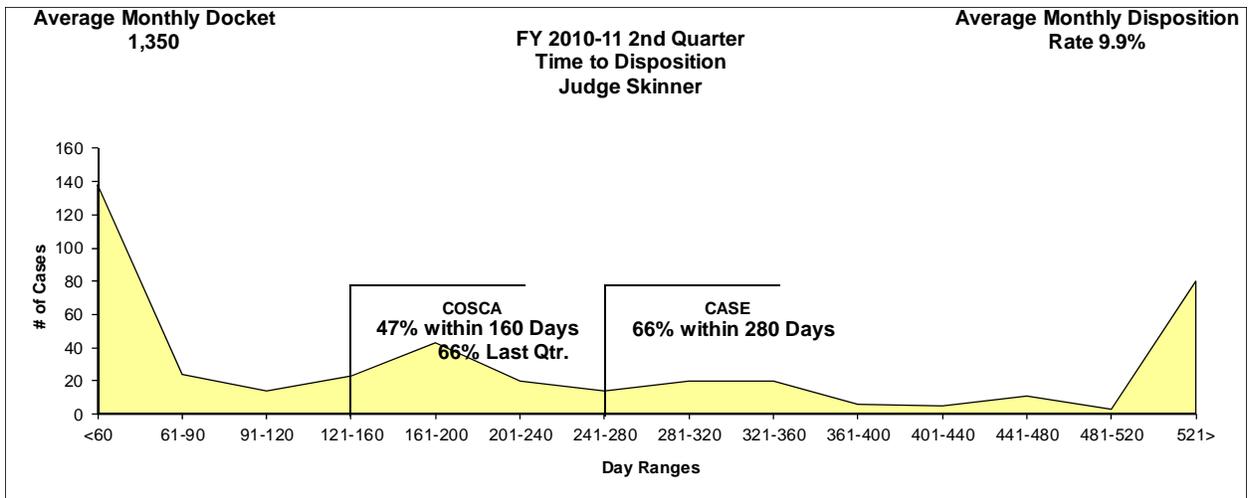
**Analysis and Interpretation:** The disposition rate represents the actual day to day workings of the Court. It is a measure of the judicial workload. This calculation takes into consideration the disposition of cases on the existing docket in addition to the other matters addressed by the Court on an average day, including Motions to Revoke, Shock Probation, Motions for New Trial and Motions to Adjudicate. The disposition rate portrays the flow of the variety of judicial proceedings routinely before the Court.

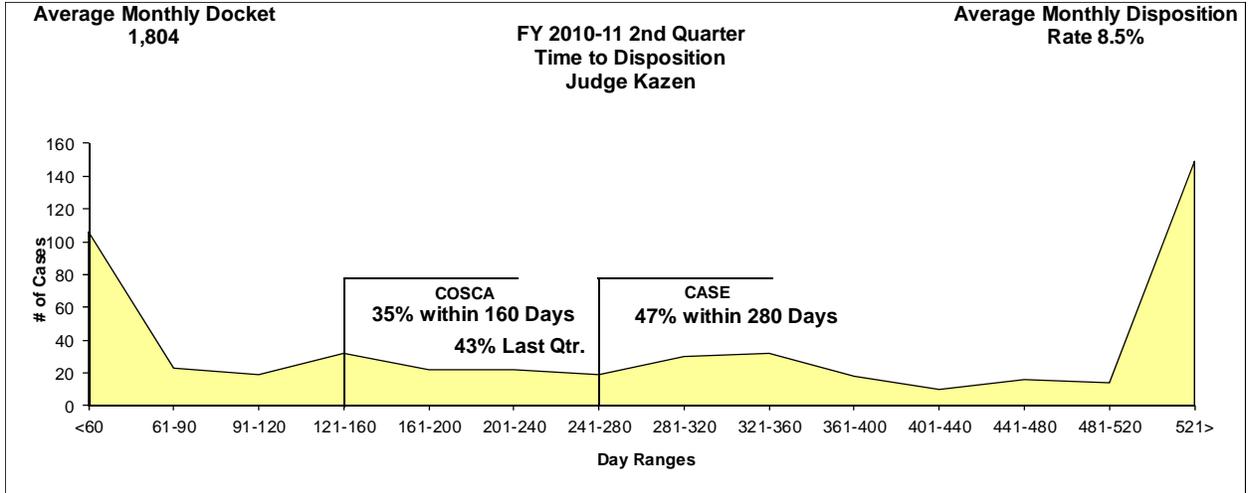
The Bexar County Criminal Justice Information System report categorized the age of disposed cases in the following categories for Criminal District Courts:

60 Days or Less	281-320 Days
61-90 Days	321-360 Days
91-120 Days	361-400 Days
121-160 Days	401-440 Days
161-200 Days	441-480 Days
201-240Days	481-520 Days
241-280 Days	521 Days & Over







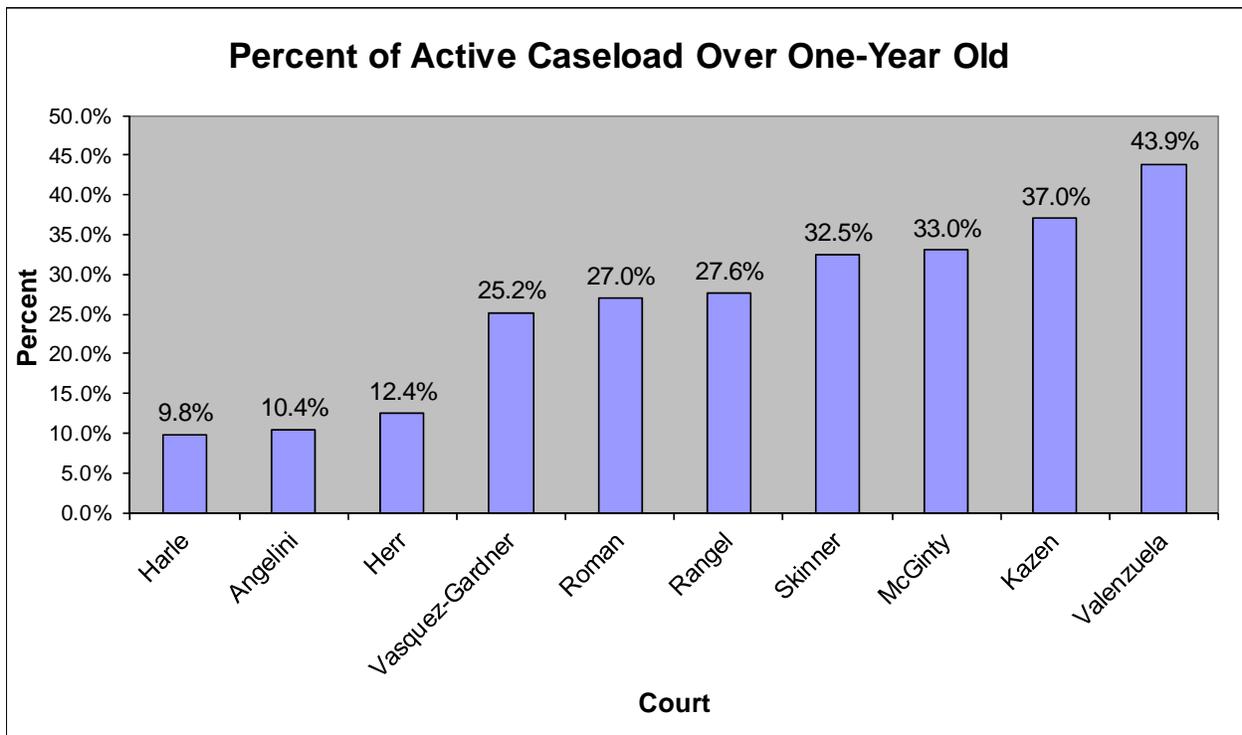


## Measure 5: Age of Active Cases Pending Caseload

**Definition:** The age of active cases pending before the court, which is measured as the number of days from filing until the time of measurement.

**Method:** For each case type being analyzed, the report calculates the time, in days, from filing of the case until the date established for the reporting period being examined (March 31, 2010).

**Analysis and Interpretation:** The age of the active case pending measure allows a court to view their progress in achieving a disposition rate more in line with the ABA standards. It is a helpful tool in docket management allowing the court to make the necessary adjustments in case administration to achieve a reduction in disposition rate more in line with ABA standards. *Note: Fugitives are not included in the data. Cases include what district courts consider open felony cases.*

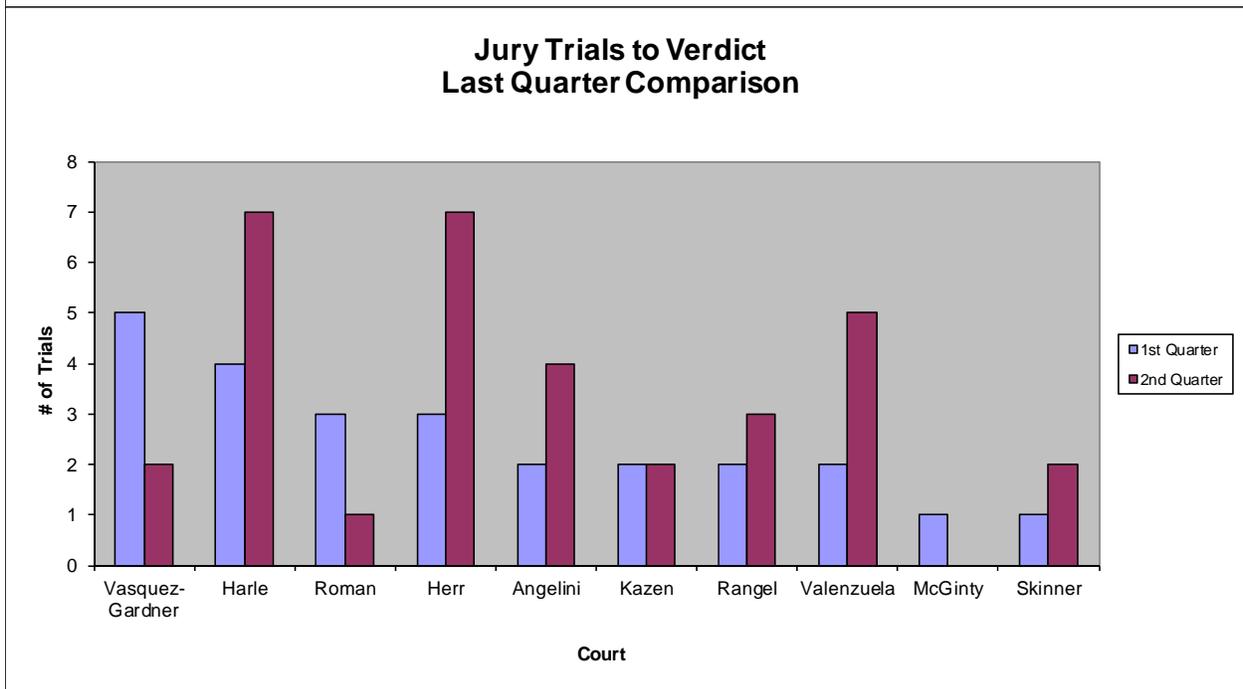
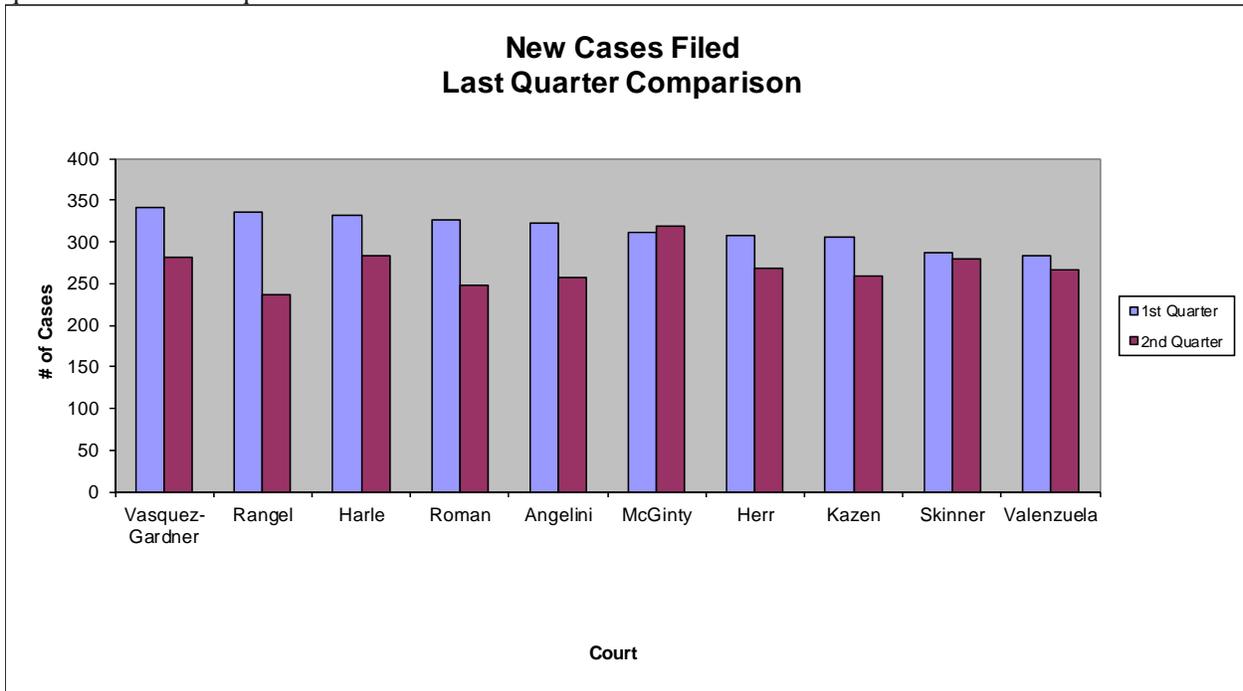


## Measure 6: Caseload Comparison

**Definition:** The amount of new cases added and the amount of jury trials that went to verdict.

**Method:** This information is retrieved from the Bexar County Criminal Justice Information System reported to the Office of Court Administration.

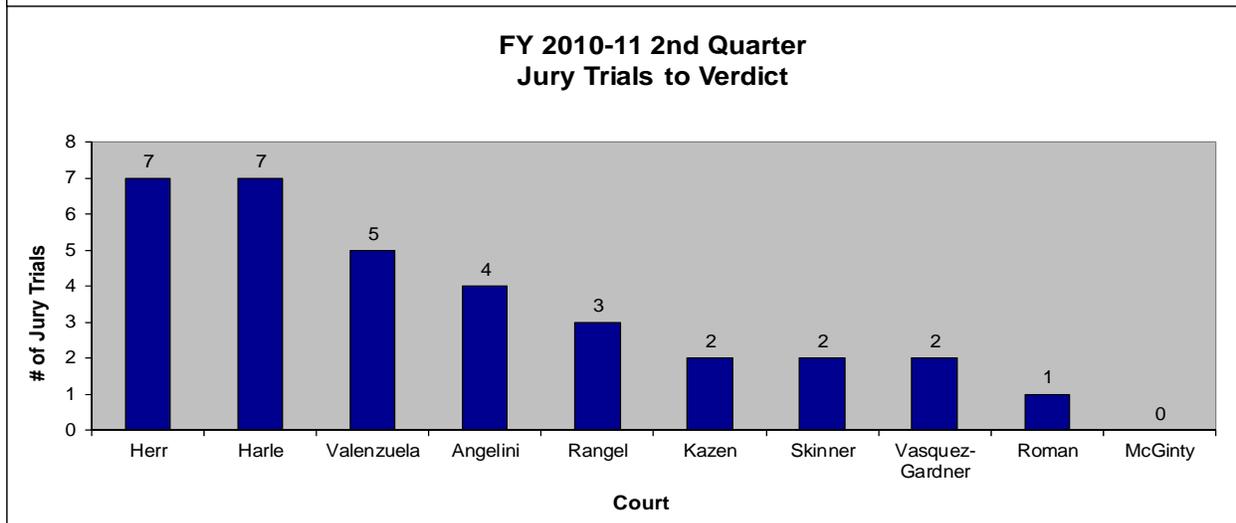
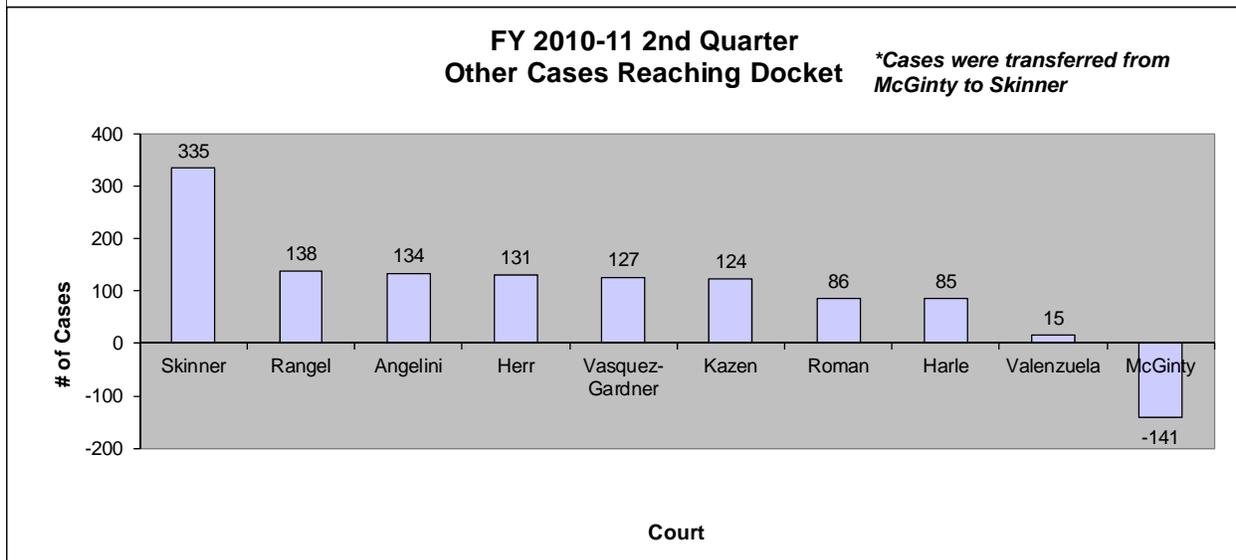
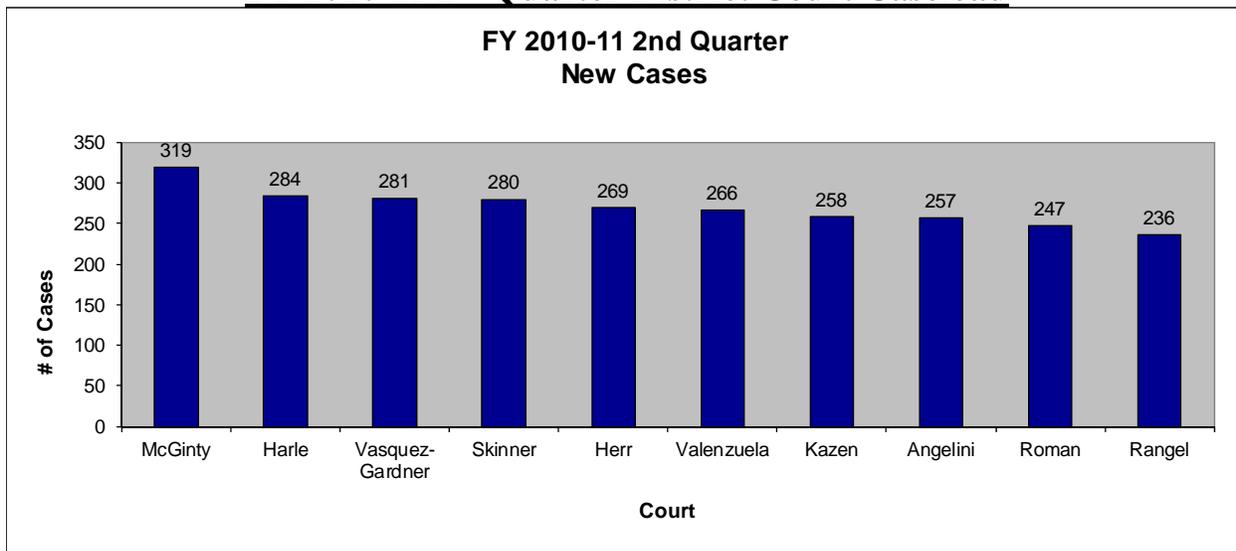
**Analysis and Interpretation:** The following shows an aggregate comparison of Caseload between this quarter and the last quarter.



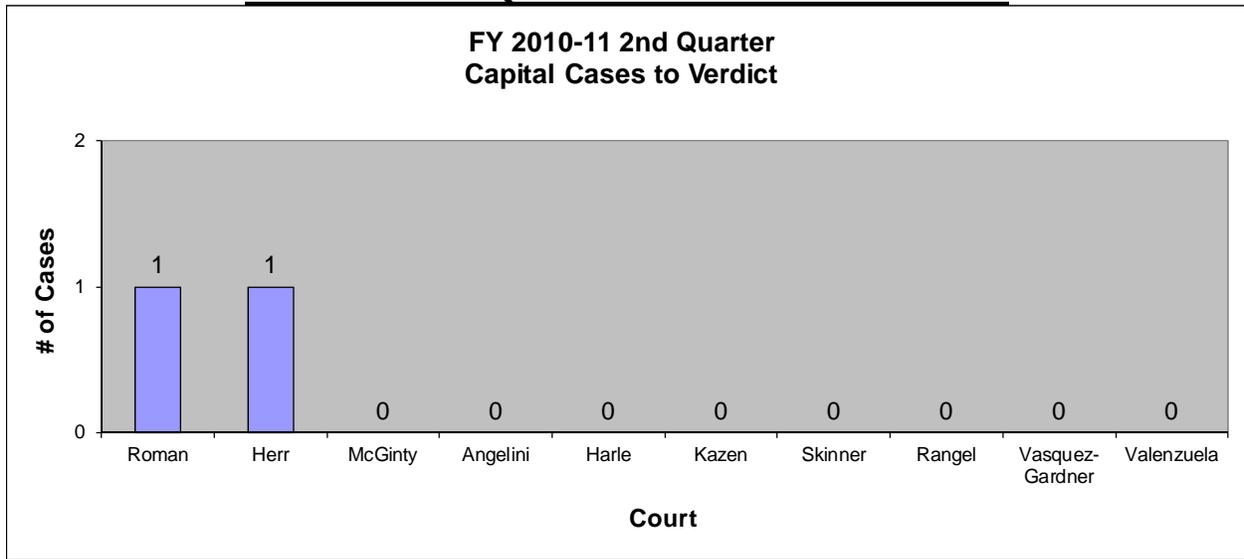
BEXAR COUNTY JUDICIAL MANAGEMENT REPORT  
APPENDIX

This Appendix is broken into two sections, FY 2010-11 data between January and February age of disposed cases. The purpose of this appendix is to further analyze specific data involved with measuring court performance.

## FY 2010-11 2<sup>nd</sup> Quarter District Court Caseload



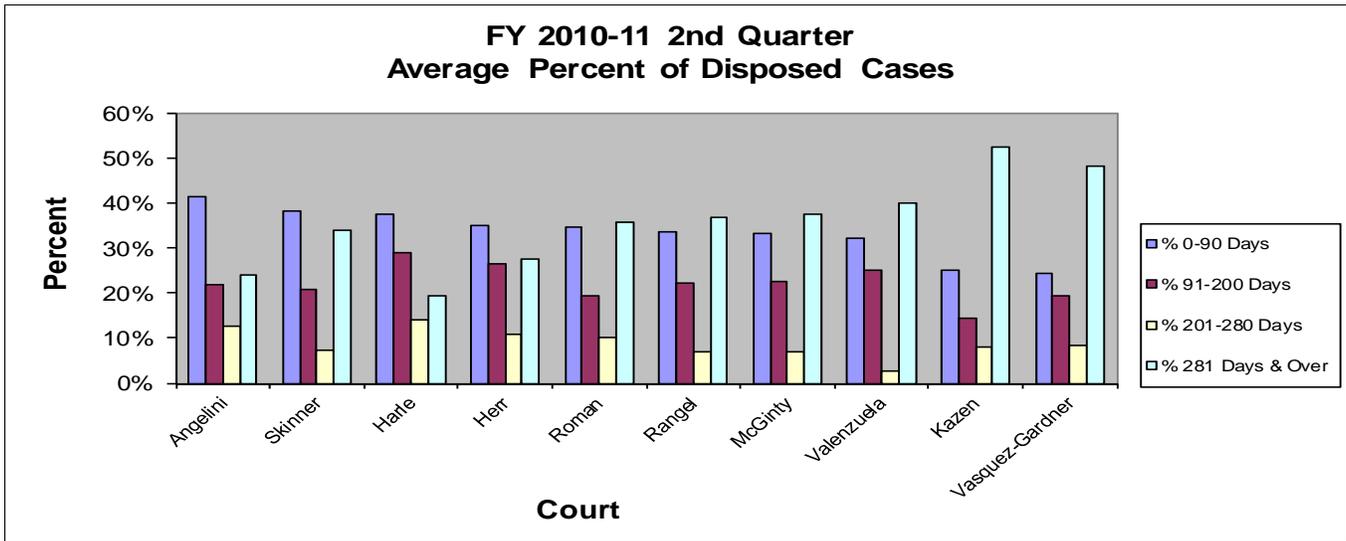
## FY 2010-11 2<sup>nd</sup> Quarter District Court Caseload



**Aged Cases Disposed  
(Percent)  
Criminal District Courts  
FY 2010-11 2<sup>nd</sup> Quarter**

**INDICATOR: Court Comparison of age of cases**

<b>Court</b>	<b>% 0-90 Days</b>	<b>% 91-200 Days</b>	<b>% 201-280 Days</b>	<b>% 281 Days &amp; Over</b>
Angelini	41%	22%	13%	24%
Skinner	38%	21%	7%	34%
Harle	38%	29%	14%	20%
Herr	35%	27%	11%	27%
Roman	35%	19%	10%	36%
Rangel	34%	22%	7%	37%
McGinty	33%	23%	7%	37%
Valenzuela	32%	25%	3%	40%
Kazen	25%	14%	8%	53%
Vasquez-Gardner	24%	19%	8%	48%



## **Sources:**

### **Measure 1: Cost per Disposition**

Bexar County Adult Probation Information System State Fiscal Year Report: Felony  
Bexar County Criminal Justice Information System: District Court Criminal Section Summary  
Report  
Estimates by Planning and Resource Management

### **Measure 2: Jail Bed Days**

Jail Track Management System

### **Measure 3: Clearance Rate**

Bexar County Criminal Justice Information System: District Court Criminal Section Summary  
Report

### **Measure 4: Time to Disposition**

Bexar County Criminal Justice Information System: District Court Criminal Section Summary  
Report  
National Center for State Courts

### **Measure 5: Age of Active Cases Pending**

Bexar County Criminal Justice Information System

### **Measure 6: Caseload Comparison**

Bexar County Criminal Justice Information System: District Court Criminal Section Summary  
Report

### **Appendix:**

Bexar County Criminal Justice Information System: District Court Criminal Section Summary  
Report